MINUTES
Board of Regents
May 5, 2017

The Board of Regents of Washington State University (WSU or University) met pursuant to call in
Open Meeting at 8:00 a.m. on Friday, May 5, 2017, at WSU Health Sciences Spokane, Nursing
Building, Room 205, Spokane, Washington.

Present: Regent Lura Powell, Chair; Regents Don Barbieri, Ted Baseler, Brett Blankenship, Scott
Carson, Narek Daniyelyan, T. Ryan Durkan, and Mike Worthy; President Kirk H. Schulz.

I. OPENING

A. Report from the Chair of the Board of Regents. Chair Powell provided
welcoming remarks to the audience and commented that this was the last meeting of the
academic year and also one of the Regents' favorite, as it is held in conjunction with
commencement ceremonies. Chair Powell reported that, at the conclusion of today's meeting,
Regents will participate in commencement in Spokane and then travel to Pullman to participate
in the three commencement ceremonies there on Saturday. Chair Powell noted Regent
Daniyelyan would be participating in Vancouver's commencement.

Chair Powell further reported current and former Regents attended a reception and dinner with
the President and First Lady Schulz in Seattle on April 25th. She said she was especially pleased
that so many former Student Regents were able to attend.

Lastly Chair Powell reminded the audience there would be a public comment period during the
meeting. She said the public comment period would be after the regular agenda items and would
be for up to 10 minutes.

B. Report from ASWSU President. Associated Students of WSU Spokane
President, Karl Nacalaban reviewed his report as submitted. (Exhibit A)

C. Report from the Chancellor – WSU Health Sciences Spokane. Chair Powell
introduced WSU Spokane Chancellor Lisa Brown and noted this would be Chancellor Brown’s
last report to the Board. Chair Powell thanked Chancellor Brown for all of the incredible energy
she had put into growing the Spokane campus and said the Board appreciated all she has done.

Chancellor Brown thanked the Board for its stewardship and thoughtful and strategic leadership
and said leading the WSU Spokane campus has been a great opportunity.

Chancellor Brown reported on WSU’s partnership with Heritage University, which is located in
Toppenish. She said WSU’s expanding role in the Yakima area is going to continue to be a topic
of conversation. Chancellor Brown also said Yakima students are technically WSU Spokane
students, and WSU is committed to providing them with same level of student services and
activities.

Chancellor Brown announced the appointment of WSU Spokane’s new Vice Chancellor for
Student Affairs, Dr. Jim Mohr, and said the campus is working on an expansion of student
services. Chancellor Brown reported the library is currently being remodeled to allow for 24-hour
availability for students starting in the fall, a portion of the Health Education Building is undergoing a remodel for a student fitness center, and a student diversity center will be opening on the first floor of the Academic Center.

Chancellor Brown also provided the following updates:

- **Spokane Innovators Network** – Chancellor Brown reported once a semester the Spokane Innovators Network hosts a SINE Function. The SINE Function is a twice per year networking event that includes representatives from the Entrepreneurial Faculty Ambassadors program. The Event brings together WSU faculty and regional innovators in the health sciences, technology, and the entrepreneurial community to mingle, connect, and reinforce collaborations with peers.

- **Campus Development** – Chancellor Brown provided an update on the Jensen Byrd public/private development. She said the project was not moving as fast as she had hoped, but it was still moving forward. Chancellor Brown said the project is challenging as it is an old warehouse and not an easy building to redevelop.

- **Na-ha-shnee Summer Camp** – Chancellor Brown reported the Na-ha-shnee summer camp is a two-week camp on the WSU Spokane campus in which Native American students representing various tribes from the Northwest participate. The program encourages youth to try out a career in the health sciences by providing a hands-on learning experience. Students engage with life on campus, gain exposure to health care professions, and participate in health care courses trainings.

- **Elson S. Floyd College of Medicine** – Chancellor Brown reported orientation for new Medical Students is June 16th and the White Coat Ceremony will be held August 18th at the Fox Theatre in Spokane.

**D. Report from the President of the University.** President Schulz provided welcoming remarks and said he would begin his report highlighting some recent successes at WSU. President Schulz reported:

- WSU Vancouver will graduate a record 1,014 students in May 2017. He said this highlights WSU growing campuses.

- Three WSU juniors were among 240 students nationwide to receive the Barry Goldwater Scholarship. The Scholarship Program honoring Senator Barry Goldwater was designed to foster and encourage outstanding students to pursue careers in the fields of mathematics, the natural sciences and engineering. The Goldwater Scholarship is the premier undergraduate award of its type in these fields.

- Four WSU Spokane students received state community service awards. Two Pharmacy students were honored for organizing mumps vaccination clinics, and two nutrition and exercise students were honored for activities that included working with children with diabetes and involvement in the Greater Spokane Dietetics Association.
The student architecture team designed a shelter for the homeless. It is currently on display at Spokane’s River Park Square Mall until May 14. The shelter is less than six-feet tall and can be folded in several ways to serve a variety of functions.

There was record student participation in the Carson College of Business Plan Competition: 39 college and 27 high school teams competed. The Semplice Team won the $15,000 first prize for an environmentally sustainable sports drink made from the dairy bi-product of the Greek yogurt industry.

The Daily Evergreen was named the Best All-Around Daily Newspaper in Region 10 by the Society of Professional Journalists for the 5th straight year. Region 10 includes Washington Oregon, Montana, and Alaska. Several Evergreen staff members also received individual recognition.

Researchers Jean-Sabin McEwen and Steven R. Saunders from the Voiland School of Chemical Engineering and Bioengineering, and Dae Hyun Kim from the School of Electrical Engineering and Computer Science, each received young faculty awards from National Science Foundation and the Defense Advanced Research Program Agency to support their research at WSU.

The Student Success Team Mentoring Program celebrated its 10th anniversary. The program supports underrepresented minority students in STEM and health career fields and has mentored more than 1,100 students.

Fundraising success: WSU established the first endowed chair on the Vancouver campus, the Tod and Maxine McClaskey Foundation Endowed Chair in Hospitality and Business Management.

President Schulz further reported on the WSU initiative to improve the impact of WSU-led research. He said this initiative aligns with WSU’s mission to conduct research and outreach that benefit Washington’s economy and increases the visibility of research which also benefits WSU’s Drive to 25. President Schulz reported on the external review of innovation and entrepreneurship-commissioned by Vice President for Research Chris Keane—with the goal to better connect research to non-academic stakeholders. The review was led by Dr. Glenn Prestwich, the Chancellor’s Distinguished Visiting Professor at WSU Spokane and resulted in 35 recommendations. President Schulz reported those recommendations included: developing faculty incentives; developing a more robust WSU culture that celebrates the translation of discoveries to products that improve people’s lives; and encouraging innovation and entrepreneurship at all campuses.

President Schulz also reported on ways recent research at WSU was having an impact. He reported:

- WSU received a $1.5 million grant from the National Science Foundation to support seismic testing of cross-laminated timber (CLT) and to develop guidelines to help builders use more sustainable timber in buildings in earthquake prone areas. Dr. Dan Dolan, Professor in Civil and Environmental Engineering and his colleagues are designing ways in which CLT material could be used in a building to withstand earthquakes. The researchers will test a two-story building on a laboratory shake table at the University of
• Sleep researchers discovered a gene that regulates sleep. Research led by Dr. Jason Gerstner, Assistant Research Professor, Elson S. Floyd College of Medicine, will open new avenues for how sleep works. This research aligned with WSU’s Sustaining Health Grand Challenge. Collaborators include scientists in Japan, Wisconsin, and Pennsylvania and the research is funded in part by the National Institutes of Health and the U.S. Office of Naval Research.

• Negative mass created by physicists. Research led by Dr. Peter Engels, Professor of Physics and Astronomy created fluid with negative mass. When pushed it accelerates backward. This rarely created phenomenon can be used to explore challenging concepts of the cosmos and gives researchers a new tool to engineer experiments to study analogous physics in astrophysics, like neutron stars, and cosmological phenomena like black holes and dark energy.

President Schulz provided an update on new Universities leadership.

• Mary Rezac joined WSU as the Dean of the Voiland College of Engineering and Architecture. Dean Rezac, a former Tim Taylor Professor of Chemical Engineering and Director of Major Grant Initiatives at the College of Engineering at Kansas State University (KSU) brings with her extensive academic and administrative experience at both an aspirational engineering program and a land-grant university. She served as KSU’s Interim Associate Vice President for Research, July 2015 to January 2017, supporting the research efforts of students, faculty, and staff from across the university. Dean Rezac has a strong track record of partnering with industry to support research and education programs and expects to build WSU’s collaborations with companies across Washington state and beyond. She has a master’s and doctorate degree in chemical engineering from the University of Texas in Austin. President Schulz thanked Dr. Don Bender for serving as Interim Dean.

• WSU Health Sciences, Spokane Campus Chancellor Lisa Brown will be leaving WSU at the end of August 2017. Dr. Daryll DeWald, Dean of the College of Arts and Sciences has been selected to become the new Chancellor. A reception to welcome Dr. DeWald will be held in Spokane on June 6, 2017.

• Vice President for University Advancement and Chief Executive Officer of the WSU Foundation, John Gardner will be stepping down. A national search is underway to fill the position with a target date of the end of 2017. President Schulz reported under Dr. Gardner’s leadership WSU surpassed its $1 billion campaign goal in the summer of 2015, the WSU Alumni Association doubled its membership from 2004, and the University execute a statewide integrated marketing campaign in 2015 as part of WSU’s 125th anniversary celebration. President Schulz thanked Dr. Gardner for his outstanding leadership.

President Schulz provided an update on university partnerships:

California, San Diego, California in June and July and will eventually conduct tests on their designs by putting a full-scale, ten-story building on a laboratory shake table.
• WSU – Community Colleges of Spokane (CCS): CCS began offering courses on the Pullman Campus in April. CCS serves more than 200 students in Pullman each quarter and nearly 80 percent of those students in the transfer degree courses plan to attend WSU or have attended WSU. This partnership meets a community need, advances collaboration between CCS and WSU, and advances efforts to strengthen the transfer process.

• WSU – INTO University Partnerships: The WSU INTO project is a partnership with WSU and INTO, an independent organization, focused on expanding enrollment opportunities for international students. 100 recruiters from 26 countries visited Pullman the end of April and learned firsthand about WSU and the Palouse. INTO WSU has received 178 applications already with the majority for the fall of 2017.

• WSU – Albertsons: A pilot program (Idaho Pharmacy Technician Immunization Training Program), developed by the WSU College of Pharmacy to provide solutions to ongoing challenges in health care delivery and access, and disease prevention has led to the first law to expand patient access to health care services through immunization training for pharmacy technicians. The pilot started in December 2016 with WSU working with the Accreditation Council for Pharmacy Education and the Idaho Board of Pharmacy. Through a shared connection, Albertsons became engaged in the program and provided a grant to develop and deliver the four-hour professional education to interested pharmacy technicians in Spokane, Washington and Boise, Idaho. Pharmacy technicians can now administer immunizations in Idaho.

In conclusion, to his report President Schulz congratulated Regent Lura Powell for her recent award as a Women of Distinction by WSU Tri-Cities. The honor recognizes women who have gone above and beyond for the community.

C. Commendation for Narek Daniyelyan. Chair Powell read “Board of Regents Resolution 170505-551” commending Student Regent Narek Daniyelyan for his dedicated and outstanding service to WSU.

It was moved and seconded that the Board of Regents adopt Resolution 170505-551. Carried. (A copy may be requested from the President’s Office.)

II. CONSENT AGENDA.

Chair Powell reported there was one item on the Consent Agenda.

A) Approval of Minutes – March 24, 2017, Board of Regents Meetings

Chair Powell asked if any Regent wished to remove the item on the Consent Agenda to be considered separately. Hearing no requests, it was moved and seconded that the Consent Agenda be approved. Carried.

III. REPORTS FROM SHARED GOVERNANCE GROUPS. Representatives from each of the University groups—Foundation Board of Governors, Faculty Senate, Administrative and Professional Advisory Council, the Graduate and Professional Student Association, and the Alumni Association—reviewed their reports as submitted. (Exhibit A)
IV. Executive and Governance Committee Report. On behalf of the Executive and Governance Committee, Chair Powell put forth the following Action Items for the Board’s consideration:

**Board of Regents Election of Officers**

It was moved and seconded that the Board of Regents elect Theodor Baseler to serve as the Chair of the WSU Board of Regents for the year beginning May 16, 2017, and Ron Sims to serve as Vice Chair of the WSU Board of Regents for the year beginning May 16, 2017. Carried. *(Exhibit B)*

**Appointment of Treasurer to the Board of Regents**

Chair Powell noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents adopted Resolution #170505-554 appointing Stacy Pearson, Vice President for Finance and Administration, to the position of Treasurer, superseding and revoking all prior appointments, with said duties to be exercised concurrently with the duties of her position at Washington State University, and at all times in a manner consistent with RCW 28B.30.103 and the Bylaws of the Board. Carried. *(Exhibit C)*

V. STUDENT AFFAIRS AND STUDENT LIFE COMMITTEE REPORT. Regent Don Barbieri reported the Student Affairs and Student Life Committee heard a presentation from Vice President for Student Affairs Mary Jo Gonzales: #OneWSU. He said what #OneWSU really means is that WSU has six campus cultures that, when integrated, will provide a transformative student experience and ensure that all WSU students from each of the campuses feel they are part of one system. Regent Barbieri commented some of the challenges include access health and wellness services, disability services, sports, and other services currently offered on only the Pullman campus. Regent Barbieri reported that in response to the #OneWSU initiative, Vice President Gonzales is in the process of forming a WSU Student Affairs cabinet, which will include a Vice Chancellor from each campus in the system, to help address a system wide response to these challenges and foster the culture of what it means to have a system wide identity.

VI. RESEARCH AND ACADEMIC AFFAIRS COMMITTEE REPORT. Regent Blankenship, standing in for Chair of the Research and Academic Affairs Committee Laura Jennings, reported the committee heard presentations on three Information Items. He said Provost and Executive Vice President Dan Bernardo presented a Strategic Plan Progress Report for 2016 and presented an updated to the committee on the following Faculty Senate items approved by the President under delegated authority: changes to the Faculty Manual - Tenure Extension and changes to the Faculty Manual - Intellectual Property Inventorship and/or Ownership Appeals. Regent Blankenship further reported that Vice President for Global Campus Dave Cillay provided the committee with a presentation on Academic Outreach and Innovation. Regent Blankenship also reported the committee heard presentations on one action item and three future action items and said after committee discussion it was decided to advance the three future action items to the Board for action during the current meeting. The following Action Items were then submitted for the Board’s consideration:
Establish a Doctoral Degree in Statistical Science

Regent Blankenship noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve the establishment of a Doctoral Degree in Statistical Sciences as proposed. Carried. (Exhibit D)

Establish a Bachelor of Science in Sports Medicine Degree and a Master’s in Athletic Training Degree

Regent Blankenship noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve the establishment of a Bachelor of Science in Sports Medicine Degree and a Master’s in Athletic Training Degree as proposed. Carried. (Exhibit E)

Discontinue the Master of Arts in Apparel, Merchandising, and Textiles Degree and Establish the Master of Science in Apparel, Merchandising, and Textiles Degree

Regent Blankenship noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents approve discontinuing the Master of Arts in Apparel, Merchandising, and Textiles Degree and Establish the Master of Science in Apparel, Merchandising, and Textiles Degree as proposed. Carried. (Exhibit F)

Establish a Doctor of Medicine Degree

It was moved and seconded that the Board of Regents approve the establishment of a Doctor of Medicine Degree in the Elson S. Floyd College of Medicine. Carried. (Exhibit G)

VII. INSTITUTIONAL INFRASTRUCTURE COMMITTEE REPORT. Regent Carson reported the Institutional Infrastructure Committee heard presentations on two information items and two future action items. Regent Carson said the first information item was an update on the Finance and Human Resources Modernization Initiative presented by Vice President for Finance and Administration Stacy Pearson and Associate Vice President for Finance Matt Skinner, and the second information item was an overview of Facilities Planning Strategies presented by Associate Vice President for Facilities Services Olivia Yang.

Regent Carson further reported the committee heard presentations on two future action items: 1) WSU Pullman, Global Animal Health Phase 2, Design Approval and Construction Budget Approval; and 2) WSU Pullman, Plant Sciences Building – Research Education Complex Building 5 (REC5), Design Approval and Construction Budget Approval. Both items were presented by
Vice President for Finance and Administration Stacy Pearson and Associate Vice President for Facilities Services Olivia Yang. Regent Carson reported that, as the committee reviewed the future action items, it was determined that one critical issue with both projects was timing. He noted that construction seasons in Pullman are very short, and the Regents ability to move in a timely manner would be critical to both projects moving forward during the current construction season. Regent Carson reported that, as a result of committee discussions, the Institutional Infrastructure Committee decided to advance both agenda items forward to the Finance and Compliance Committee as action items for review and potential action at the current meeting. Regent Carson said the concerns the committee had were with regard to fiscal management and that WSU not get ahead of itself in terms of funding but still allow WSU to complete the projects as anticipated.

VII. FINANCE AND COMPLIANCE COMMITTEE REPORT. Regent Worth reported the Finance and Compliance Committee had very full agenda. He noted that while formal action at Board meetings happens quickly, there were many people who put in many hours and days preparing these agenda items and presentations for the Boards review and that the Board had discussed each thoroughly. Regent Worthy put forth the following action items for the Board’s consideration:

WSU Pullman, Veterinary Teaching Hospital, MRI Upgrade, Design and Construction

It was moved and seconded that the Board of Regents adopt resolution #170505-552 and approve the WSU Pullman, Veterinary Teaching Hospital, replacement of MRI 1.5T and replace copper shielding in MRI room 1303A, design and construction with a total budget not to exceed $2,200,000, authorize the project to proceed to design and construction, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount as proposed. Carried. (Exhibit H)

WSU Pullman, Mixed Use “Village” Approval to Proceed

It was moved and seconded that the Board of Regents adopt resolution #170505-553 and approve the WSU Pullman, Mixed Use “Village” Approval to Proceed and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the transaction. Carried. (Exhibit I)

WSU Tri-Cities, Student Housing Development Approval to Proceed

Regent Worthy noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents adopt resolution #170505-559 and approve the WSU Tri-Cities, Student Housing Development Approval to Proceed and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the transaction. Carried. (Exhibit J)
**WSU All Campus, Amendments to WAC 504-36-030**

It was moved and seconded that the Board of Regents adopt the amendments to WAC Chapter 504-36-030 relating to Health and Safety Regulations: Spectator Events – Safety Rules as proposed. Carried. *(Exhibit K)*

**WSU Pullman, Student Transit Fee Increase**

It was moved and seconded that the Board of Regents adopt resolution #170505-560 approving an increase in the Student Transit Fee for the Pullman campus as proposed and further delegate authority to the President or designee to approve and implement increases in the Student Transit Fee once per academic year beginning with the 2018-2019 academic year, by up to five percent (5%), provided the following conditions have been met: (1) the increase has been recommended by the Transit Advisory Group (TAG), and (2) the increase has been approved by students in accordance with RCW 28B.15.610 (Voluntary Fees for Students). Carried. *(Exhibit L)*

**WSU Vancouver, Undergraduate Technology Fee**

It was moved and seconded that the Board of Regents approve establish a $20 per semester (fall, spring, and summer) Technology Fee for Vancouver undergraduate students, beginning in the fall of 2017 as proposed. Carried. *(Exhibit M)*

**WSU Pullman, Undergraduate Technology Fee Committee Allocations for Fiscal Year 2018**

It was moved and seconded that the Board of Regents approve the fiscal year 2018 allocations from the Student Technology Fee Committee as proposed. Carried. *(Exhibit N)*

**WSU Pullman, Health Fee Increase**

It was moved and seconded that the Board of Regents approve a $20 per semester increase to the Academic Year Health Fee beginning Fall 2017, and $6 per Summer Session increase as proposed. Carried. *(Exhibit O)*

**Academic Year 2017-2018 Tuition Rates**

It was moved and seconded that the Board of Regents approve tuition rates for the academic year 2017-2018 as proposed, with the exception of resident undergraduate tuition, which is contingent upon the legislative budget. Carried. *(Exhibit P)*

**Services and Activities Fee Committee Allocations for Summer 2017 and Academic Year 2017-2018**

It was moved and seconded that the Board of Regents adopt resolution #170505-557 delegating authority to the President or designee to approve the allocation of Services & Activities Fees for Summer 2017 and Academic Year 2017-2018 as proposed from all WSU campuses. Carried. *(Exhibit Q)*
Services and Activities Fees Changes for Academic Year 2017-2018

It was moved and seconded that the Board of Regents adopt resolution #170505-558 delegating authority to the President or designee to approve Services and Activities Fees (and S&A-like fees) rate changes for the academic year 2017-2018 as proposed. Carried. (Exhibit R)

WSU Pullman, Global Animal Health Phase 2, Design Approval and Construction Budget Approval

Regent Worthy noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents adopt Resolution #170505-555 approving the WSU Pullman, Global Animal Health Phase 2, Design and Construction Budget, authorizing the project to proceed to construction using the Design-Build (DB) process pursuant to RCW 39.10, and further delegating authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount of $40,000,000, contingent upon funding appropriated by the state legislature. Carried. (Exhibit S)

WSU Pullman, Plant Sciences Building Research Education Complex Bldg. 5 (REC5), Design Approval and Construction Budget Approval

Regent Worthy noted for the record that this item was presented as an action item rather than a future action item, in accordance with Board of Regents Bylaw II.12.B.

It was moved and seconded that the Board of Regents adopt Resolution #170505-556 approving the Plant Sciences Building - Research Education Complex Bldg. 5 (REC5), Design and Construction Budget, authorizing the project to proceed to construction using the Design-Build (DB) process pursuant to RCW 39.10, and further delegating authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount of $66,000,000, contingent upon funding level appropriated by the state legislature. Carried. (Exhibit T)

IX. STRATEGIC AND OPERATIONAL EXCELLENCE COMMITTEE REPORT. Regent Baseler reported the Strategic and Operational Excellence Committee heard presentations on one action item and three information items. He said Provost and Executive Vice President Dan Bernardo presented a review of the Seven Year Accreditation Report. Regent Baseler reported the report is scheduled to be submitted later this summer, however the site visit previously scheduled for October has been moved to the spring of 2018. Regent Baseler put forth the following action item for the Board’s consideration:

Seven Year Accreditation Report

It was moved and seconded that the Board of Regents approve the Seven Year Accreditation Visit Report as proposed and adopt Resolution # 170505-561, delegating authority to the President to make updates and changes to the report as may be necessary.
for an accurate assessment by the NWCCU accreditation team, provided that the Regents
are provided a summary of any updates as an information item at an appropriate future
Board of Regents meeting. Carried. (Exhibit U)

Regent Baseler further reported the committee heard a comprehensive legislative update
provided by Vice President for Government Relations Colleen Kerr. He also reported the
committee received an in-depth overview of the Finance and Human Resources Modernization
Initiative presented by Vice President for Finance and Administration Stacy Person and Associate
Vice President for Finance Matt Skinner. Lastly, Regent Baseler reported the committee heard a
presentation on the Common Reading Program presented by Associate Professor of Human
Development Suzanne Smith and the Director of First-Year Programs Karen Weathermon.

X. OTHER BUSINESS. None.

XI. PUBLIC COMMENT PERIOD. No public comment.

XII. ADJOURNMENT. The meeting adjourned at 9:48 a.m.

Approved by the Board of Regents at its meeting held September 22, 2017, in Pullman,
Washington.

SIGNED COPY AVAILABLE IN THE PRESIDENT’S OFFICE
May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Foundation Regents Report

SUBMITTED BY: Lewis Lee, President, WSU Foundation
Chair, Board of Directors, WSU Foundation

The Washington State University Foundation reports the following:

- During Fiscal Year 2017 (July 1, 2016—June 30, 2017) the WSU Foundation has received $82,734,804 in total fundraising commitments through March 31, 2017. The WSU Foundation’s FY2017 Progress Report is included with this summary.

- The WSU Foundation’s endowment market value as of February 28, 2017 was $451,329,399. The investment return for FY2017 to date was 8.00%, and the three-year investment return to date was 4.50%. Additional endowment information can be found at: https://foundation.wsu.edu/endowment-performance/.

- In addition to ongoing efforts to secure private support for WSU’s statewide academic, research, and service mission, fundraising priorities for FY2017 continue to be scholarship and unrestricted support for the Elson S. Floyd College of Medicine, which will seat its charter class of 60 students in fall 2017. To date, $8,928,713 million has been committed toward the first milestone of $15 million in fall 2017. More about supporting the Floyd College of Medicine can be found at: https://medicine.wsu.edu/alumni-and-friends.

- John Gardner announced in April that he will step down as Vice President for Advancement and CEO of the WSU Foundation before the end of the calendar year. Dr. Gardner will continue his role as industry liaison for ASCENT, the FAA Centre of Excellence for Alternate Jet Fuels and the Environment. President Schulz has assembled a search committee co-chaired by Regent Scott Carson and WSU VP for Finance and Administration Stacy Pearson. A national search is underway with the goal to hire the next Vice President for Advancement and CEO for the WSU Foundation before January 1, 2018. More about the transition can be found at: https://news.wsu.edu/2017/04/14/wsu-launches-search-next-chief-advancement-officer/

- The next business meeting of the Board of Directors is May 19 in Vancouver, WA. The next meeting of the WSU Foundation Trustees will be May 18-19, 2017, in Vancouver, WA.
## FY2017-to-date 3/31/2017 3/31/2016

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Note: These figures are unaudited

## FISCAL YEAR CONTRIBUTIONS BY SOURCE (AS A PERCENTAGE)

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## MARCH 2017

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<td>Revocable Gifts</td>
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<td>Other Contributions</td>
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<td>Monthly Total</td>
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## Endowment Summary

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<tr>
<td>Endowment, Beginning 6/30/2016</td>
<td>$418,880,665</td>
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<td>Gifts and Other Additions</td>
<td>$11,289,329</td>
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<td>Investment Gains (Losses)</td>
<td>$33,191,521</td>
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<td>Distributions to WSU Programs and Advancement Fee</td>
<td>-$12,032,116</td>
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<td>Endowment, Ending</td>
<td>$451,329,399</td>
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<tr>
<td>Investment Return, FY2017-to-date</td>
<td>8.00%</td>
<td>-5.80%</td>
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<tr>
<td>Three-year return through Feb. 28, 2017 and Feb. 29, 2016</td>
<td>4.50%</td>
<td>4.30%</td>
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## KEY STATISTICS

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<tr>
<td>Alumni of Record Available for solicitation</td>
<td>176,293</td>
<td>174,052</td>
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<tr>
<td>Alumni Participation Rate</td>
<td>8.9%</td>
<td>9.2%</td>
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<tr>
<td>Total Number of FY2017 Donors</td>
<td>39,880</td>
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<td>Total FY Gifts, Grants, Pledges, Revocable Commitments</td>
<td>73,636</td>
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May 5, 2017

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Faculty Senate Report

SUBMITTED BY: AG Rud, Chair, Faculty Senate

Elson S. Floyd College of Medicine: It was a joyous occasion at the next to last Faculty meeting on March 30 when the full senate approved the final pieces of the curriculum. The ESFCoM faculty in attendance cheered loudly! This would not have been possible without the work of many people. The senate eagerly looks forward to the first class of medical students starting this fall.

Faculty Senate Constituent Concerns: There have been a few issues surrounding free speech on campus this semester. The faculty senate leadership has discussed these, and we affirm the position of the president, that the university is a place for free inquiry and speech, as long as it is not endangering anyone physically.

Guest Speakers: We heard remarks at the past two meetings from four speakers. Vice President for Research Christopher Keane addressed issues surrounding timeliness of human subject review and grant proposals. Vice President for Information Technology Services and CIO Sasi Pillay addressed technology infrastructure. Professor Melanie-Angela Neuilly, co-chair of the WSU Task Force on Shared Family Leave, gave an update on its work and proposed state legislative action. President Kirk Schulz delivered an update on finances, building projects, and high-level personnel hires.

Activities of the Senate Officers: As senate chair, I visited the Vancouver campus in early April to hear constituent concerns, meet with senators, and meet with the vice chancellor for academic affairs. I will visit the Spokane campus concurrently with the Board of Regents meeting in May, and will carry the mace at its commencement and three times at the Pullman commencements the next day. We are pleased that Jeannette Mageo, professor of anthropology, became chair elect this month and will take office on August 16, when Professor Judith McDonald becomes chair and I become past chair. Senate officers will attend the retreat of the state’s Council of Faculty Representatives with our representative Professor Joan Wu, at Evergreen State College June 3.
May 5, 2017
TO ALL MEMBERS OF THE BOARD OF REGENTS
SUBJECT: GPSA Report
SUBMITTED BY: Melanie Thornton, President

On behalf of GPSA, I would like to thank the Board of Regents for your continual support of graduate and professional students. It is with great pleasure that I report the following:

**Professional Development Initiative:** The graduate student experience must encompass more than just coursework, research, presentations and publications. The PDI supports graduate students with every step along the way – from identifying potential career paths, to developing skills to compete for them, to transiting to a future career. This initiative prepares graduate students for success in academia, business, entrepreneurship, government and nonprofits. Professional development is not one workshop or one course, it is something individuals do throughout their time at WSU. To ensure the success of this program, the President’s Office has committed $30,000 to co-sponsor this important initiative for the next fiscal year. GPSA and the Graduate School will incorporate survey data, input from constituents and lessons learned as we plan for the next academic year. This year, PDI has served over 1,500 graduate-professional students across all 8 Colleges.

**Graduate-Professional Student Excellence Awards:** GPSA hosted an annual Excellence Award Luncheon to recognize the outstanding efforts of 20+ individuals and graduate student groups who have excelled in teaching, research, scholarship and service. In addition, GPSA awarded the 12 scholarship winners from the Academic Showcase. The Graduate School sponsored eight $500 graduate student excellence award scholarships. Go Grad Cougs!

**NAGPS Western Regional Conference:** GPSA planned and hosted this conference at the WSU Spokane Campus, April 29-30. The conference theme was centered on leadership transitions, professional development and advocacy. GPSA sent over 10 student leaders to participate in this conference. This is an important conference where GPSA leaders can learn about how to improve the programs and services we currently have to better enhance the graduate-professional student experience at WSU.

**Social & Wellbeing Programs:** GPSA collaborated with ASWSU and the Graduate School for a networking event and opportunity for undergraduates interested in pursuing graduate education at WSU. This year, GPSA hosted 2 free nights of bowling, 2 ice cream socials, multiple coffee chat sessions, soccer tournament, a welcome back BBQ, winter social, end of the year party and sponsored the UFit 4.0 workout program. Grad-prof student socialization is important, because it brings students together across disciplines and can provide support to create a sense of belonging through shared experiences. This directly impacts and improves the quality of life for graduate-professional students.

**Legislative Affairs:** GPSA sent 4 graduate students to attend the bi-annual National Association of Graduate and Professional Students Advocacy Summit and Legislative Action Days in Washington, DC, on March 11-14. We had meetings with the offices of 5 of the 12 members of the Washington delegation (Murray, Cantwell, CMR, Herrera Beutler, Heck), as well as the American Council on Education, the
Association of Public and Land Grant Universities, and the American Association of State Colleges and Universities.

**Travel Grants:** GPSA’s most valued service is our travel and registration grant program. This academic year, GPSA awarded over $100,000 to approximately 250 graduate and professional students from the WSU Pullman campus and R&E Centers.

**2017-2018 GPSA Leadership:** I am happy to announce the GPSA Executive Board for the 2017-2018 Academic Year: President- Shane Reynolds, Vice President- Amir Gilmore, Vice President of Legislative Affairs- Josh Munroe, and Executive Board members- Jennifer Johnson, Brittany Wood, Candace Chappelle, Tiffany Alvarez, Sanaz Jarolmasjed, Motahre AthariBoroujeny, David Silva and Jing Sun.
May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: APAC Report

SUBMITTED BY: Ray Acuña-Luna, Chair, Administrative Advisory Council

On behalf of the Administrative Professional Advisory Council, I am happy to report on the following:

- Our first bi-annual professional seminar is on track to be a tremendous success. With less than a week for the event, we have over 200 people RSVP to the Kevin Parker seminar on “Leading Effective Teams”. Almost all campuses and locations are represented. The seminar will be transmitted via AMS to all locations and APAC is offering a traveling stipend for those that want to make the trip to Pullman. The seminar is open to all faculty and staff across the system not just for administrative professionals.

- Last month, APAC elected new voting members and the upcoming academic year’s executive leadership. We received over 30 different nominations to serve on the council for only 12 open APAC council member positions. Additionally, and for the first time ever, our executive council elected a non-Pullman APAC Chair, Brigitta Jozefowski, Grant Coordinator for the Elson S. Floyd College of Medicine in Spokane. As a non-Pullman based chair, Jozefowski’s election to the board is key in expanding our presence in all campuses and making APAC less Pullman central. Both the council and the executive positions races were very contested which serves as a testimony on the growing interest for AP members to serve the council and advocate on behalf of all administrative professionals. Lauralea Edwards, Fiscal Officer in the Controller’s Office and Maria de Jesus Dixon, Manager of Operations for the Cultural and Heritage Houses and the Elson S. Floyd Cultural Center will serve as Vice-Chair and Secretary/Treasurer respectively. I will transition to the Past-Chair position starting June.

- At our last APAC monthly meeting, Dr. Mary Jo Gonzales, Vice-President for Student Affairs presented on “APAC’s Role in Building a Top 25 Student Experience”. It is worth noting that Mary Jo’s presentation is the first one someone in her position has made to APAC. We want to commend Mary Jo for her willingness to bring everyone together and for building coalitions to ensure Washington State University continues to provide the best quality education and student experience.

- Shortly, APAC will be selecting it’s two AP Contribution Awards. These awards are given to APs for their exceptional contributions to WSU and their department. The committee will be selecting 1 Pullman and 1 Spokane, Tri-Cities, Everett award among a record 36 nominations. Thanks to President Schulz, we will be offering a $1000 award to each
winner. This represents almost 100% increase in the number of nominations we received last year.
May 5, 2017

TO: ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Alumni Association Progress Report

SUBMITTED BY: Diane Kolb, WSUAA President

Announcing WSUAA 2017-18 Officers
At the conclusion of Commencement, WSUAA officers will transition to their new leadership roles:

- President Mike King, vice president, Kidder Matthews
- President Elect Ashley MacMillan, senior U.S. planning analyst, Columbia Sportswear
- Vice President (elected on April 21…more to come)
- Immediate Past President Diane Kolb, executive director, Children’s Country Home

New-Grad Engagement Events

Over March 22-23, two-thirds of the May 2017 grads gathered in the Lewis Alumni Centre for Grad Fair, an opportunity for Pullman-campus students to prepare for graduation in one convenient location. For the first time, our “almost” alumni walked away from the event with their official WSUAA membership card in hand. Today the WSUAA salutes these bright new graduates with the Grad BBQ Bash luncheon. There is complimentary food and moving boxes for all new grads and their families, along with fun events like a cap decorating station, photo booth, lawn games, and music. Please join us today 12-2pm at the Lewis Alumni Centre to celebrate our newest alumni!

Honoring Exceptional Students

The Top Ten Seniors Awards date back to the early 1900s. WSUAA’s Student Alumni Ambassadors, caretakers of the program, recognize WSU women and men for exemplary achievements. This year’s recipients include:

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Election of Officers

PROPOSED: That _________________ be elected to serve as Chair of the WSU Board of Regents for the year beginning May 16, 2017; and

That _________________ be elected to serve as Vice Chair of the WSU Board of Regents for the year beginning May 16, 2017, with the understanding that he shall act as Chair pro tempore in the absence of the Chair, with the power to preside at the meetings and to sign all instruments required to be executed by the WSU Board of Regents.

SUBMITTED BY: Lura J. Powell, Chair, Board of Regents

SUPPORTING INFORMATION: Excerpt from the Board of Regents bylaws, Article I, Section 3 (Election and Appointment Process):

At its regular meeting held after the first Wednesday in April of each year, the Board shall elect by majority vote, as defined in Article II, Section 6, a Chair and Vice Chair, as nominated by the Executive Committee, based upon the advice of the Board and in consultation with the President of the University. The Chair and Vice Chair shall hold office for a one-year term, commencing on May 16, or until their successors are elected.
TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Appointment of Treasurer to the Board of Regents

PROPOSED: That the Board of Regents appoint Stacy Pearson, Vice President for Finance and Administration, to the position of Treasurer of the Board of Regents effective May 8, 2017, superseding and revoking all prior appointments.

SUBMITTED BY: Kirk H. Schulz, President

SUPPORTING INFORMATION: RCW 28B.30.130 provides that the Board of Regents shall appoint a Treasurer who shall be the financial officer of the Board and shall hold office at the pleasure of the Board. Further, Article 1.3 of the Board of Regents Bylaws provides the Treasurer of the Board shall be the Vice President for Finance and Administration of the University, unless the Board in its discretion appoints another individual to this office.
BOARD OF REGENTS
Appointment of Board Treasurer

Resolution #170505-554

WHEREAS, RCW 28B.30.095 vests the management of Washington State University in the Board of Regents of Washington State University; and

WHEREAS, RCW 28B.30.130 provides that the Board of Regents shall appoint a Treasurer who shall be the financial officer of the Board and shall hold office at the pleasure of the Board; and

WHEREAS, the Board hereby is exercising its discretion to appoint a Treasurer, as provided in Article 1.3 of its Bylaws, which have been adopted pursuant to RCW 28B.30.125;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby revokes all prior appointments of Treasurer of the Board of Regents; and

BE IT FURTHER RESOLVED that the Board of Regents appoints Stacy Pearson, Vice President for Finance and Administration, to the position of Treasurer, said duties to be exercised concurrently with the duties of her position at Washington State University, and at all times in a manner consistent with RCW 28B.30.130 and the Bylaws of the Board.

This appointment shall be effective May 8, 2017, and shall remain in effect so long as Stacy Pearson holds the position of Vice President for Finance and Administration or until revoked by the Board of Regents.

DATED this 5th day of May, 2017.

_____________________________
Chair of the Board of Regents

_____________________________
Secretary of the Board of Regents
FUTURE ACTION ITEM #1
Establish a Ph.D. Degree in Statistical Science
(Daniel J. Bernardo)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establish a Ph.D. Degree in Statistical Science

PROPOSED: That the Board of Regents establish a Ph.D. Degree in Statistical Science

SUBMITTED BY: Daniel J. Bernardo, Provost and Executive Vice President

SUPPORTING INFORMATION: The College of Arts and Sciences and the Department of Mathematics and Statistics propose to establish a Ph.D. degree in Statistical Science.

The Ph.D. degree in Statistical Science will allow students to gain core knowledge in statistics and working knowledge in an allied interdisciplinary domain:

- Students will take the following:
  1. Core and elective Statistics classes (and Math classes) offered through the Department of Mathematics and Statistics.
  2. Statistics classes offered through allied departments that have in-depth applications of statistical methods; a list of all such classes will soon be available through the Center for Interdisciplinary Statistical Education and Research (CISER) website.
  3. Five classes from one of the partnering allied departments (e.g., Departments partnered for the BS in Data Analytics degree). Of these five classes, at least three must be at the Graduate level.

- The Ph.D. dissertation will be focused on developing new statistical methods and solving problems for data challenges in a chosen field of interest.

- Internships will be recommended for all students in the third and fourth year depending upon areas of interest.

The Ph.D. in Statistical Sciences is designed as a replacement for the current Ph.D. in Mathematics with Statistics Option offered by WSU. The Ph.D. in Mathematics with Statistics option can be viewed as a Ph.D. degree in Statistics with the chosen field of interest being
Mathematics. The proposed new Ph.D. degree encompasses this option and opens the door for other options.

Students will gain a strong statistics background, adequate knowledge in a field area, be able to understand data related problems and be able to contribute to methodological developments for problems that arise in their chosen area.

Given the WSU Grand Challenges, this would be an excellent opportunity for students to contribute by understanding data specific challenges (like health, resource, smart systems, equity) and contributing to the statistical development of these areas.

Given that the core Statistics group in the Department of Mathematics and Statistics is fairly small, the degree will be based on a three prong structure with faculty from:

1. The Department of Mathematics and Statistics
2. Center for Interdisciplinary Statistics Education and Research (CISER) affiliate faculty
3. Faculty from the Departments partnering in the Data Analytics B.S. degree

Graduate faculty from all three of these areas, along with any from departments in the application areas, can serve on the Ph.D. advisory committee. Faculty from the Department of Mathematics and Statistics and CISER will have the option of chairing or co-chairing Ph.D. committees. This allows for optimal use of resources available at WSU.

This proposal was reviewed carefully and has support from the Provost’s Office. This recommendation was passed by the Faculty Senate on March 9, 2017.
FUTURE ACTION ITEM #2  
Establish a Bachelor of Sciences in Sports Medicine Degree and a Master’s in Athletic Training Degree  
(Daniel J. Bernardo)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establish a Bachelor of Sciences in Sports Medicine Degree and a Master’s in Athletic Training Degree

PROPOSED: That the Board of Regents establish a Bachelor of Sciences in Sports Medicine Degree and a Master’s in Athletic Training Degree

SUBMITTED BY: Daniel J. Bernardo, Provost and Executive Vice President

SUPPORTING INFORMATION: The College of Education and the Department of Educational Leadership, Sport Studies and Educational/Counseling Psychology propose to establish a Bachelor of Sciences in Sports Medicine Degree and a Master’s in Athletic Training Degree.

The proposed Master’s in Athletic Training degree aligns with the mission of the university, college, department and program in several ways. WSU offers an applied health care degree aimed at improving community health and well-being. Physical activity is vital to the mental, social and physical development of all individuals. Students who graduate from the program become athletic trainers, researchers and professionals who help individuals engage optimally in sport and activity. Athletic trainers are employed in all levels of sport and activity including high schools, college, professional sports, the military, industry and orthopedic physicians’ offices. They apply the skills and knowledge gained in this program that improve quality of life and enhance the economy of the state, nation and world.

Athletic trainers are health care professionals who collaborate with physicians to optimize patient and client activity and participation in athletics, work and life. The practice of athletic training encompasses the prevention, examination and diagnosis, treatment, and rehabilitation of emergent, acute, subacute, and chronic neuromusculoskeletal conditions and certain medical conditions in order to minimize subsequent impairments, functional limitations, disability, and societal limitations. There are several national bodies
responsible for the organization, certification and accreditation for Athletic Training.

The National Athletic Trainers’ Association (NATA) is the membership organization, the Board of Certification (BOC) is responsible for credentialing and maintaining of certification and the Commission on the Accreditation of Athletic Training Education (CAATE) is responsible for the accreditation of academic programs. The Athletic Training Program at WSU has a long history and was one of the original 14 athletic training programs recognized (pre-accreditation term) in 1974. In June of 2015, the NATA made the recommendation to CAATE that entry into the profession must occur at the Masters level. CAATE then made the mandate for accreditation that all athletic training programs must transition to the Master’s level by 2022. An undergraduate degree in athletic training will no longer be a valid degree, and can no longer be offered at accredited programs.

Athletic training originally grew out of the physical education domain, as many coaches acted as early athletic trainers. Since then, many programs are closely tied with the discipline of Kinesiology since many core courses are shared across programs. The Kinesiology Program is currently located within the College of Education, and the Kinesiology Programs consist of the athletic training program, Sport Science, Health and Fitness Teaching, and Strength and Conditioning Minor. Many courses are shared across all disciplines and majors within Kinesiology, so a natural synergy exists. Athletic Training is distinguished from the other programs within Kinesiology by the BOC exam, which provides the ATC credential, so a student can become a certified athletic trainer. This is required in 49 states to become regulated as an AT with the state. Washington is a licensure state and requires successful passing of the BOC exam in order to become a licensed athletic trainer (LAT).

The new degree proposal includes a 5 year professional degree. This degree will be awarded through the Graduate School in their professional program track. The 5 year degree encompasses 121 credits of undergraduate credits and 40 graduate credits. The program is a total of 10 semesters, plus 1 summer session. Students will begin to accumulate graduate credit during their 4th year. At the end of their 4th year, they will graduate with a B.S. in Sports Medicine, and then transition into the Masters in Athletic Training for the 5th year. There will be 6 required summer graduate credits between their 4th and 5th year. For budget purposes, the 40 graduate credits are “added” to the revenue generated from the MAT degree proposal. The B.S. in Sports Medicine degree is not in preparation for medical school, but in preparation for the MAT degree only. This is made clear in all recruitment materials for the athletic training program.
This proposal was reviewed carefully and has support from the Provost’s Office. This recommendation was passed by the Faculty Senate on March 30, 2017.
FUTURE ACTION ITEM #3
Discontinue the Master of Arts in Apparel, Merchandising, and Textiles degree and establish the Master of Science in Apparel, Merchandising, and Textiles degree
(Daniel J. Bernardo)

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Discontinue the Master of Arts in Apparel, Merchandising, and Textiles degree and establish the Master of Science in Apparel, Merchandising, and Textiles degree

PROPOSED: That the Board of Regents discontinue the Master of Arts in Apparel, Merchandising, and Textiles degree and establish the Master of Science in Apparel, Merchandising, and Textiles degree

SUBMITTED BY: Daniel J. Bernardo, Provost and Executive Vice President

SUPPORTING INFORMATION: The Department of Apparel, Merchandising, Design and Textiles (AMDT) is requesting a name change from a Master of Arts Degree to a Master of Science Degree in our graduate program. A Master of Science is distinguished from a Master of Arts by its emphasis on research and scientific method used to generate empirical research including testing theory-based hypotheses and using empirical evidence to draw inferences about observable phenomena.

The rationale for this request is based on four main points:

To award degrees commensurate with graduate student work: The AMDT graduate program has undergone significant shifts in the last three years as a result of new leadership and new faculty hires with established research programs leading to an increase in empirically based research programs in the department. As part of the core curriculum, AMDT graduate students are required to complete 6-9 credits of research methods and statistical analysis. Students are also strongly encouraged to take an additional 3 credits in specialized data analysis to match the methods in their research. Courses have been updated (i.e. AMDT508, Environmental and Social Issues in the Apparel Industry and AMDT518, Apparel Merchandising Analysis) and new courses have been developed (i.e. AMDT509, Technical Aspects of Apparel; AMDT515, Product Development and Innovation) which take
a theory based scientific approach to analyzing the textile and apparel complex.

Upon completion of course work, students are required to complete an empirical-based research thesis which is scientific in nature and focused on the textile and apparel complex. Examples of areas of inquiry include textile and apparel product analysis, international trade, consumer behavior and textile testing and analysis.

To attract graduate students to study with research faculty:
Faculty such as Dr. Debbie Christel, Dr. Hang Liu, Dr. Ting Chi and Dr. Jihyeong Son are active researchers that maintain empirically based research programs that are scientific in nature. Our current graduate program is attracting a disproportionate percentage of students who are interested in Master of Art related thesis project design work (67%). It is challenging for the above listed faculty to attract high quality graduate students to support their research programs when a Master of Science degree is not an offering.

To remain competitive with our peer institutions:
Of the 13 peer institutions tracked by WSU, nine have graduate programs in our discipline. Of these nine programs, eight offer a Master of Science degree. In addition, the leading organization that supports research universities with programs in textile and apparel fields, the International Textile and Apparel Association, is in the process of developing an accrediting body with accreditation standards and procedures. The process of accrediting degree granting programs is scheduled to begin in 2017, the same time we are asking the name change to be established. If AMDT at WSU is to remain competitive and acquire accreditation, we must be in line with our peer institutions and offer a Master of Science degree.

The infrastructure to offer the degree is in place:
The current graduate courses in AMDT will comprise the renamed degree and, as discussed previously, have been updated and new courses have been developed which take a theory based scientific approach to analyzing the textile and apparel complex. An additional difference as we shift from a Master of Art to a Master of Science will lie in the graduate student thesis. All AMDT MS graduate students will be required to complete an empirical-based research thesis, scientific in nature and focused on the textile and apparel complex.

Currently enrolled students with an approved Program of Study under the MA degree name will be allowed to complete that degree as approved by the graduate school. All others will be expected to enter into the new name and thesis expectations.
The department chair, graduate program coordinator and tenure track faculty, comprising 100% of the research faculty in AMDT, are strongly in favor of this proposed change. Additionally, the proposed name change would not affect other degree programs, departments, colleges or campuses.

This proposal was reviewed carefully and has support from the Provost’s Office. This recommendation was passed by the Faculty Senate on March 30, 2017.
ACTION ITEM #1
Establish a Doctor of Medicine Degree in the
Elson S. Floyd College of Medicine
(Daniel J. Bernardo)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establish a Doctor of Medicine Degree in the Elson S. Floyd College of Medicine

PROPOSED: That the Board of Regents establish a Doctor of Medicine Degree in the Elson S. Floyd College of Medicine

SUBMITTED BY: Daniel J. Bernardo, Provost and Executive Vice President

SUPPORTING INFORMATION: The Elson S. Floyd College of Medicine proposes to establish a Doctor of Medicine Degree (MD). Review of the curriculum and the proposal to establish an MD degree is currently being evaluated by the Faculty Senate.

The degree will require completion of 6 courses in medical science, 4 clerkships, 1 sub-internship rotation, 8 regular rotations, and 12 one-credit courses in medical leadership. The leadership courses allow the student to earn a separate Certificate in Leadership in Medicine and Healthcare.

Besides coursework, the student must also pass 3 national licensing exams; complete a scholarly project; and satisfy professionalism standards set forth by the college. The curriculum is structured so that all students can finish in four years, though the college will allow students to potentially remain in good standing for up to six years. The college will operate under a distinct academic calendar that consists of terms of unequal length rather than semesters. This alternate calendar has already been reviewed and approved by the Faculty Senate.

The curriculum is structured as follows:

- Year 1
  Three (3) Foundations of Medical Science courses (14, 13, and 12 credits), three (3) leadership courses (1 credit each)
• Year 2
  Three (3) Foundations of Medical Science courses (13, 13, and 11 credits), one (1) clerkship (7 credits), three (3) leadership courses (1 credit each)

• Year 3
  Three (3) clerkships (13, 13, and 9 credits), one (1) sub-internship rotation (4 credits), two (2) regular rotations (4 credits each), three (3) leadership courses (1 credit each)

• Year 4
  Six (6) regular rotations (4 credits each), three (3) leadership courses (1 credit each)

Of the regular rotations, two will be required (Emergency Medicine, one of Rural Medicine or Underserved Medicine), and the remaining six will be selected by the student from among numerous options.

At present, all Medical Science courses, Leadership courses, clerkships, the sub-internship, and the required internships are moving through the Faculty Senate approval process. The Senate is also reviewing six (6) elective internships. While more internships are in development, the College of Medicine has enough courses nearing approval to offer the entire four-year curriculum. The Senate is also reviewing the degree proposal proper.
ACTION ITEM #1
WSU Pullman, Veterinary Teaching Hospital, MRI Upgrade, Design and Construction
(Stacy Pearson/Olivia Yang)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Veterinary Teaching Hospital, MRI Upgrade, Design and Construction

PROPOSED: That the Board of Regents approve the WSU Pullman, Veterinary Teaching Hospital, Replacement of MRI 1.5T and Replace Copper Shielding in MRI Room 1303A, Design and Construction with a total budget not to exceed $2,200,000, authorize the project to proceed to design and construction, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project, within the budgeted amount.

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

SUPPORTING INFORMATION: The Veterinary Teaching Hospital (VTH) on the Washington State University Pullman Campus is using 20 year old MRI equipment for medical imaging of the animals. These images are poor in quality and unacceptable for today’s medical standard practices. VTH will purchase a new 1.5 Tesla magnetic resonance imager to replace the existing 20 year old MRI machine. It will be used for medical imaging of cats, dogs, horses and other species. The new MRI machine purchase will require renovation of the existing MRI room 1303A to bring the room into compliance with MRI manufacturer’s shielding recommendations and specifications.

Project Schedule:

<table>
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<th>Project Stage</th>
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<td>Regents Approval of Design and Construction</td>
<td>5/2017</td>
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Project Budget:
Construction (including contingency & sales tax) $ 824,600.00
Professional Services 72,000.00
Project Management 85,400.00
Moveable Equipment/Furnishings 1,200,000.00
Other 18,000.00
Total Project Budget $2,200,000.00

Source of Funds:
2017-2019 MCR $1,000,000.00
Veterinary Teaching Hospital Depart. $1,200,000.00
Total Source of Funds $2,200,000.00

Aerial Site Map
Board of Regents
WSU Pullman, Veterinary Teaching Hospital, MRI Upgrade, Design and Construction

Resolution #170505-552

WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University, or designee, powers and duties vested in or imposed upon the Board by law and to enable the President, or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the WSU Pullman, Veterinary Teaching Hospital, Replacement of MRI 1.5T and Replace Copper Shielding in MRI Room 1303A, Design and Construction with a total budget not to exceed $2,200,000, authorize the project to proceed to design and construction, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project, within the budgeted amount.

Dated this 5th day of May, 2017.

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Chair, Board of Regents

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Secretary, Board of Regents
ACTION ITEM #2
WSU Pullman, Mixed Use “Village” Approval to Proceed
(Stacy Pearson/Olivia Yang)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Mixed Use “Village” Approval to Proceed

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

PROPOSED: That the Board of Regents approve the WSU Pullman, Mixed Use “Village” Approval to Proceed and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the transaction.

BACKGROUND INFORMATION: Request For Qualifications (RFQ) issued by WSU in March, 2016, for a high quality mixed use development on a triangular parcel of approximately 20 acres located on the Pullman Campus across the street from the hotel and near the golf course. The parcel would be leased to a developer under a long term unsubordinated ground lease. The development was to include but not limited to retail, dining, and alumni and WSU-related housing in the form of condominiums. There was one developer that submitted qualifications, Corporate Pointe Developers (CP). WSU decided to proceed with the process with CP.

The following issues will be considered and are part of negotiations with developer:

Ground Lease:

- Terms: 35 year initial term with options for two 30 year renewals.
- Lease revenue: to be negotiated based on appraised value.
• Lease revenue offset for a period by cost of relocation of turf research program. Value of relocation work based on independent estimate.
• Escalation of lease payments: To be negotiated for either CPI or other methods for adjusting rent over time such as re-appraisals or percentage increases.
• Developer proposed multi-family student housing and cottages in addition to retail and commercial.
• Tenants: WSU will have right to approve a prohibited uses list of activities for future tenants.
• Design approval by WSU to be consistent with WSU standards.
• Negotiations of other terms in ground lease (Developer seeks changes to WSU standard ground lease)

Land Sale:

Corporate Pointe proposed building alumni-condominiums but wants deeded land for that purpose.
• Sale of approximately 3 acres for proposed phase 1 of condo development, and option on approximately 6.5 acres for proposed phase 2
• Sale at or higher than appraised value as determined by independent appraiser.
• Covenants regarding condominiums to protect use as alumni-condos and surrounding uses (hotel and golf course.
• Easements for underground WSU utilities and water tower access.
• Resolution of land use/jurisdiction issues between WSU, Corporate Pointe and city of Pullman since property would no longer be owned by WSU.

Appended map at Attachment A
Board of Regents
WSU Pullman, Mixed Use “Village” Approval to Proceed

Resolution #170505-553

WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University, or designee, powers and duties vested in or imposed upon the Board by law and to enable the President, or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the WSU Pullman, Mixed Use “Village” Approval to Proceed and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the transaction.

Dated this 5th day of May, 2017.

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Chair, Board of Regents

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Secretary, Board of Regents
ACTION ITEM # 3
WSU Tri-Cities, Student Housing Development Approval to Proceed
(Stacy Pearson/Keith Moo-Young)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Tri-Cities, Student Housing Development Approval to Proceed

PROPOSED: That the Board of Regents approve the WSU Tri-Cities, Student Housing Development Approval to Proceed and further delegate authority to the President or his designee to enter into any and all contracts necessary to complete the transaction.

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

BACKGROUND

The Tri-Cities Strategic Plan envisions affordable student housing within close proximity to the Tri-Cities Campus. WSUTC leadership has made multiple attempts to work with local developers to establish affordable student housing adjacent to the WSU Tri-Cities campus. None of these have come to fruition prior to this latest proposal.

WSU owns vacant land located on the northern portion of the WSU Tri-Cities campus totaling approximately 13.9 acres. This land lies between University Drive and the Columbia River, in proximity to the new Wine Science Center, the Consolidated Information Center, the future athletic facilities and fields, and the Student Union Building. WSU acquired this land in 1993 and it has remained vacant throughout our ownership.

An Information Item regarding this proposed project was presented to the Regents at their December, 2015, meeting. A Request For Qualifications (RFQ) was issued by WSU on December 22, 2015 seeking qualifications from interested developers to plan, design, finance, construct, develop and operate a market based Affordable Student Housing Development under an unsubordinated Ground Lease on this portion of property. The parcel would be leased to a developer under a long-term unsubordinated ground lease.

Corporate Pointe Developers submitted a proposal for this project and the ground lease terms are currently under review. The following
issues will be considered and are part of negotiations with the developer:

Ground Lease:

- Term: Initial term of thirty-five years with options for two additional thirty year terms.

- Lease revenue: Base rent to be negotiated based on appraised value.

- Lease revenue offset for a period by cost of archaeological monitoring of excavation by the local Tribes.

- Escalation of lease payments: To be negotiated for either CPI or other methods for adjusting rent over time such as re-appraisals or percentage increases.

- Tenants: Must be student housing, consistent with provisions of Request for Qualifications. An allowance may be made for WSU affiliated faculty and staff should occupancy fall below 80 percent at time designated within the lease.

- Design approval by WSU to be consistent with WSU standards.

- Negotiations of other terms in ground lease, including financing terms requested by Developer’s financer. Developer has also proposed changes to the WSU standard ground lease.
Board of Regents
WSU Tri-Cities, Student Housing Development Approval to Proceed
Resolution #170505-559

WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University, or designee, powers and duties vested in or imposed upon the Board by law and to enable the President, or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the WSU Tri-Cities, Student Housing Development Approval to Proceed and further delegate authority to the President or his designee to enter into any and all contracts necessary to complete the transaction.

Dated this 5th day of May, 2017.

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Chair, Board of Regents

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Secretary, Board of Regents
ACTION ITEM #4
WSU All Campuses, Amendments to WAC Chapter 504-36-030
Health and Safety Regulations: Spectator Events –Safety Rules
(Stacy Pearson/Bill Gardner)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU All Campuses, Amendments to WAC Chapter 504-36-030, Health and Safety Regulations: Spectator Events –Safety Rules

PROPOSED: That the Board of Regents adopt the amendments to WAC Chapter 504-36-030 addressed below, relating to Health and Safety Regulations: Spectator Events –Safety Rules.

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

SUPPORTING INFORMATION: The Board of Regents has authority pursuant to Chapter 28B.30 RCW and Chapter 34.05 RCW to adopt, amend, and repeal rules published in the Washington Administrative Code. WAC Chapter 504.36-030 concerns rules related to health and safety regulations at spectator events on the WSU Campuses. A summary of the proposed amendments follows, and a copy of the chapter, illustrating the specific changes, is appended as Attachment A.

This Action item differs from the previously presented Future Action Item in format and organization but remains substantively the same.

The proposed changes have been reviewed by the Washington State University’s Division of the Office of the Attorney General.

Summary of proposed Health and Safety Regulations: Spectator Events –Safety Rules:

- 504-36-030(2): Clarifies existing language, specifically defining the term “spectator event.”
- 504-36-030(2)(b): Establishes seating rights and limitation for tickets events.
- 504-36-030(2)(c): Limits commercial use of audio and visual recordings.
• 504-36-030(2)(d): Addresses isle safety and requires that they remain clear at all times.
• 504-36-030(2)(e): Adds marijuana as a prohibited drug to possess or consume.
• 504-36-030(2)(e)(i): Provides for the confiscation of substances for disposal.
• 504-36-030(2)(e)(ii): Updates the name of the Washington State Liquor and Cannabis Board and requires compliance with restrictions and policies of the university with regard to alcohol use.
• 504-36-030(2)(f): Prohibits smoking per 504-38 WSU Pul) and 504-37 WSU (Vanc).
• 504-36-030(2)(g): Restricts possession of non-disposable beverage containers (only for water in the amount of 1 & $2 liter or less per patron), and clarifies language.
• 504-36-030(2)(h): Establishes maximum size (8in x 14in by 14in) for various types of allowable soft bags, and clarifies language.
• 504-36-030(2)(i)(i-x): Lists prohibited items such as flammables, noise making devices, items deemed dangerous, drones, laser pointers, extension devices (poles), flag poles, balls and “throwables,” umbrellas, pets (except as allowed by 504-36-020, or other law), and food and beverages not purchased within event site.
• 504-36-030(3): Clarifies and adds language reference denied entry or removal of persons and confiscation of contraband for violations under 504-36-030(2).
• 504-36-030(4): Clarifies definition of university officials and adds contracted security.

On April 6, 2017, a public hearing was conducted to solicit public comments regarding the proposed amendment of WAC 504-36 as required under the WAC rule-making procedures. No comments were received, oral or written, from the public regarding the proposed changes.

ATTACHMENT: Chapter Copy, illustrating specific changes is appended as Attachment A.
WAC 504-36-030 Spectator events—Safety rules. (1) Protection of the safety and general welfare of students, faculty and staff, performers and officials, and members of the general public attending or participating in spectator events on the campus is a primary concern of Washington State University.

(2) The following rules of conduct apply to all spectator events of Washington State University. "Spectator event," for the purposes of this section, means ticketed or non-ticketed athletic or entertainment events held on any portion of university property, including specifically, but not limited to, Martin Stadium and the Beasley Coliseum, (and to all public areas of the facility wherein the event is held) (hereafter the "event site").

(a) Behavior which in the judgment of designated university officials constitutes a disruption of the event or a safety hazard for other spectators or participants is prohibited.

(b) For ticketed events, an individual is entitled to occupy only the seat for which he or she has the proper ticket.

(c) Photographing or making audio or visual recordings of a spectator event for commercial purposes is not permitted without specific written permission from the WSU athletic department (for athletic events) or the performer and applicable designated university official (for entertainment events).

(d) Aisles, walkways, and stairs must be kept clear of hazards and obstacles at all times to ensure safe and easy passage for all persons.

(e) Possession and/or consumption of illegal drugs or marijuana is prohibited. Possession and/or consumption of alcoholic beverages is permitted subject to restrictions.

(i) Any illegal drugs, marijuana, or alcoholic beverages, except for such beverages provided in accordance with (b)(ii) of this subsection, found in the possession of a spectator or otherwise found on the event site may be confiscated and delivered to the custody of designated university officials (or their representatives upon request. In addition, violators of this section may be sub-
ject to university disciplinary action (if applicable) and/or legal proceedings, and to removal from the event site)) for law enforcement purposes or for disposal, as appropriate.

(ii) Alcoholic beverages may be possessed, sold, served, and consumed at event sites only under a valid permit or license issued by the Washington state liquor (control) and cannabis board. Events at which alcoholic beverages are possessed, sold, served, and consumed must comply with the restrictions imposed by the Washington state liquor (control) and cannabis board and restrictions and policies imposed by the university, have restricted attendance, and be limited to specified room(s) or area(s). Possession, consumption, service, dispensation, or sale of alcohol is prohibited except to persons of legal age.

((c) Except as provided in (b) of this subsection, possession of glass or metal beverage containers, or devices used for carrying such beverage containers, is prohibited; however, this section shall not apply to personal canteens or thermos bottles one liter or less in size, containing beverages not in violation of this section, and provided further, that this section shall not apply to small soft-sided articles used to carry such permitted containers, as more fully described in (d) of this subsection.)) (f) Smoking and other uses of tobacco and/or nicotine products are prohibited in all areas of the Pullman campus in accordance with chapter 504-38 WAC and all areas of the Vancouver campus in accordance with chapter 504-37 WAC.

(g) Each spectator is allowed to bring one empty nondisposable water bottle into the event site, provided that the capacity of the water bottle is no more than one and one-half liters. All other beverage containers and devices used for carrying beverage containers are prohibited. All such items (shall be) are subject to a visual inspection by designated university officials upon entry to the event site. (Any containers or devices prohibited by this section shall be removed by the possessor or delivered to the custody of designated university officials or their representatives upon request. This section shall not apply to approved vendors.

(d) Knapsacks, duffel bags, backpacks, bags used to transport permitted beverage containers or other)) If designated university officials make the determination that a given container or device is prohibited, the possessor of the container or device must remove the
container or device from the event site premises or may surrender the container or device to such designated university officials for disposal.

(h) Each spectator is allowed to bring one soft sided bag(shall be) into the event site, provided such bag is no larger than fourteen inches by eight inches by fourteen inches and, for seated events, is small enough to fit completely under ((one seat, and shall be so kept at all times to maintain clear aisles, walkways and stairs)) the spectator's seat, where such bags must be kept. All other bags and containers are prohibited. All such items are subject to a visual inspection by designated university officials upon entry into the event site. (No hard sided bags, suitcases, coolers or other similar items shall be permitted into the event site.)

(e) Aisles, walkways and stairs shall be kept clear of hazards and obstacles (including but not limited to those items discussed in (e) and (d) of this subsection) at all times, to ensure safe and easy passage for persons attending the event, university and security officials, and others at the event site.

(f) Possession of any) If designated university officials make the determination that a given bag is prohibited, the possessor of the bag must remove the bag from the event site premises or may surrender the bag to such designated university officials for disposal.

(i) The following items are prohibited in the event site:

(i) Fireworks, weapons, explosive devices, or artificial noise-making devices (such as airhorns) is prohibited in the event site. Any such items shall be surrendered to designated university officials upon request. In addition, possession of such items may subject violators of this section to university disciplinary action (if applicable) and/or legal proceedings, and to removal from the event site.

(g) Smoking is prohibited in areas designated as "no-smoking."

(h) An individual is entitled to occupy only the seat for which he or she has the proper ticket.

(i) Recording video of the event for commercial purposes is not permitted into the event site without written permission from the WSU athletic department.

(j) Umbrellas may not be opened or raised in seating areas of any event site, in order to ensure that all persons attending the event have as clear and unobstructed a view of the event as possible. Per-
(ii) Items deemed dangerous or unacceptable by designated university officials;
(iii) Drones;
(iv) Laser pointers;
(v) Extension items used to hold cellular telephones or cameras in place (e.g., "selfie sticks");
(vi) Flag poles, or any items that act as an extension of an arm and have a flag or sign affixed;
(vii) Footballs, frisbees, sport balls, any kind of inflatable balls, or any other projectiles;
(viii) Umbrellas;
(ix) Pets or animals, except as allowed by WAC 504-36-020 or as otherwise required by state or federal law;
(x) Food and beverages, unless purchased from a vendor within the event site.

(3) Where there is reasonable cause to believe that a person is violating, or is attempting to violate, the requirements identified in subsection (2) of this section, such person is denied license or privilege to enter or remain in or upon the event site premises, and designated university officials may take necessary action to deny entry or to remove such persons from the event site premises.

Prohibited items found in the possession of a spectator or otherwise found on the event site are to be confiscated and delivered to the custody of designated university officials for law enforcement purposes or for disposal, as appropriate. Violation of the requirements identified in subsection (2) of this section or failure to vacate the event site premises upon request of designated university officials may result in university disciplinary action (if applicable) and/or subsequent legal proceedings under federal or state law and/or the Washington Administrative Code.

(4) For purposes of this section, designated university officials include the president of the university, the vice president for finance and administration, and the following officials:
(a) Director of athletics or designee for athletic events;
(b) Director of the Beasley Coliseum or designee for Beasley Coliseum events;
(c) Director of the Compton Union Building or designee for events in the Compton Union Building;
(d) Director of the School of Music or designee for events sponsored by that school;
(e) The WSU executive director of public safety or designee;
(f) Officers of the WSU police department when ((1)) (i) acting at the request of any of the above-named officials to enforce university regulations, or ((2)) (ii) enforcing state laws or local ordinances;
(g) Contracted or hired security personnel and crowd management personnel when acting at the direction of the above-named officials or designees to enforce university regulations.

WAC 504-36-030 Spectator events—Safety rules. (1) Protection of the safety and general welfare of students, faculty and staff, performers and officials, and members of the general public attending or participating in spectator events on campus is a primary concern of Washington State University.

(2) The following rules of conduct apply to all spectator events of Washington State University. "Spectator event," for the purposes of this section, means ticketed or nonticketed athletic or entertainment events held on any portion of university property, including, but not limited to, Martin Stadium and the Beasley Coliseum (hereafter the "event site").

(a) Behavior which in the judgment of designated university officials constitutes a disruption of the event or a safety hazard for other spectators or participants is prohibited.

(b) For ticketed events, an individual is entitled to occupy only the seat for which he or she has the proper ticket.

(c) Photographing or making audio or visual recordings of a spectator event for commercial purposes is not permitted without specific written permission from the WSU athletic department (for athletic events) or the performer and applicable designated university official (for entertainment events).

(d) Aisles, walkways, and stairs must be kept clear of hazards and obstacles at all times to ensure safe and easy passage for all persons.

(e) Possession and/or consumption of illegal drugs or marijuana is prohibited(∥). Possession and/or consumption of alcoholic beverages is permitted subject to restrictions.

{i} Any illegal drugs, marijuana, or alcoholic beverages, except for such beverages provided in accordance with (e)(ii) of this subsection, found in the possession of a spectator or otherwise found on the event site may be confiscated and delivered to the custody of designated university officials for law enforcement purposes or for disposal, as appropriate.
(ii) Alcoholic beverages may be possessed, sold, served, and consumed at event sites only under a valid permit or license issued by the Washington state liquor and cannabis board. Events at which alcoholic beverages are possessed, sold, served, and consumed must comply with the restrictions imposed by the Washington state liquor and cannabis board and restrictions and policies imposed by the university, have restricted attendance, and be limited to specified room(s) or area(s). Possession, consumption, service, dispensation, or sale of alcohol is prohibited except to persons of legal age.

(f) Smoking and other uses of tobacco and/or nicotine products are prohibited in all areas of the Pullman campus in accordance with chapter 504-38 WAC and all areas of the Vancouver campus in accordance with chapter 504-37 WAC.

(g) Each spectator is allowed to bring one empty nondisposable water bottle into the event site, provided that the capacity of the water bottle is no more than one and one-half liters. All other beverage containers and devices used for carrying beverage containers are prohibited. All such items are subject to a visual inspection by designated university officials upon entry to the event site. If designated university officials make the determination that a given container or device is prohibited, the possessor of the container or device must remove the container or device from the event site premises or may surrender the container or device to such designated university officials for disposal.

(h) Each spectator is allowed to bring one soft sided bag into the event site, provided such bag is no larger than fourteen inches by eight inches by fourteen inches and, for seated events, is small enough to fit completely under the spectator's seat, where such bags must be kept. All other bags and containers are prohibited. All such items are subject to a visual inspection by designated university officials upon entry into the event site. If designated university officials make the determination that a given bag is prohibited, the possessor of the bag must remove the bag from the event site premises or may surrender the bag to such designated university officials for disposal.

(i) The following items are prohibited in the event site:

(i) Fireworks, weapons, explosive devices, or artificial noise-making devices (such as airhorns);
(ii) Items deemed dangerous or unacceptable by designated university officials;
(iii) Drones;
(iv) Laser pointers;
(v) Extension items used to hold cellular telephones or cameras in place (e.g., "selfie sticks");
(vi) Flag poles, or any items that act as an extension of an arm and have a flag or sign affixed;
(vii) Footballs, frisbees, sport balls, any kind of inflatable balls, or any other projectiles;
(viii) Umbrellas;
(ix) Pets or animals, except as allowed by WAC 504-36-020 or as otherwise required by state or federal law;
(x) Food and beverages, unless purchased from a vendor within the event site.

(3) Where there is reasonable cause to believe that a person is violating, or is attempting to violate, the requirements identified in subsection (2) of this section, such person is denied license or privilege to enter or remain in or upon the event site premises, and designated university officials may take necessary action to deny entry or to remove such persons from the event site premises.

Prohibited items found in the possession of a spectator or otherwise found on the event site are to be confiscated and delivered to the custody of designated university officials for law enforcement purposes or for disposal, as appropriate. Violation of the requirements identified in subsection (2) of this section or failure to vacate the event site premises upon request of designated university officials may result in university disciplinary action (if applicable) and/or subsequent legal proceedings under federal or state law and/or the Washington Administrative Code.

(4) For purposes of this section, designated university officials include the president of the university, the vice president for finance and administration, and the following officials:

(a) Director of athletics or designee for athletic events;
(b) Director of the Beasley Coliseum or designee for Beasley Coliseum events;
(c) Director of the Compton Union Building or designee for events in the Compton Union Building;
(d) Director of the School of Music or designee for events sponsored by that school;
(e) The WSU executive director of public safety or designee;
(f) Officers of the WSU police department when (i) acting at the request of any of the above-named officials to enforce university regulations, or (ii) enforcing state laws or local ordinances;
(g) Contracted or hired security personnel and crowd management personnel when acting at the direction of the above-named officials or designees to enforce university regulations.

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Student Transit Fee Increase

PROPOSED: That the Board of Regents approve an increase in the Student Transit Fee for the Pullman campus of $5 per semester for all students enrolled in 7 credits or more, and $2.50 per semester for all students enrolled in less than 7 credits, beginning with the 2017-2018 academic year; and

Further, that the Board of Regents delegate authority to the President or designee to approve and implement increases in the Student Transit Fee once per academic year, beginning with the 2018-2019 academic year, by up to five percent (5%), provided the following conditions have been met: (1) the increase has been recommended by the Transit Advisory Group (TAG), and (2) the increase has been approved by students in accordance with RCW 28B.15.610 (Voluntary Fees of Students).

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

SUPPORTING INFORMATION: TAG was established in 2003 to provide oversight and a student voice to the use of transit fee funds. Student leaders serving on TAG for 2016-2017 include five undergraduate students and one graduate student.

Ridership on the local transit system has remained strong each year since the inception of the student transit fee in Fall 2003, creating demand for additional capacity and new services. Many routes in the transit system have reached capacity in ridership.

TAG reviewed the financial feasibility of maintaining existing service levels and also reviewed several financial scenarios that would increase service levels. TAG determined that to maintain service levels, the student transit fee would need to be increased by $5 per semester. It is estimated that the proposed $5 fee increase would
raise an additional $200,000 in transit funding. Additionally, the annual increase up to 5% would help prevent large increases in the transit fee in future years by off-setting annual increases in the cost of operating the transit system.

The current Student Transit Fee is $27.74 per semester for full-time students and $14.42 per semester for part-time students. This initiative would increase that to $32.74 and $16.92 per semester for full-time and part-time students respectively for the 2017-18 academic year.

Following the recommendation of TAG, the ASWSU Senate passed a referendum at its meeting on February 8, 2017, and the GPSA Senate passed a resolution at its meeting on February 13, 2017, to put a ballot measure before students calling for an increase in the Student Transit Fee.

The students approved the transit fee proposal by majority vote in the March general student election. The GPSA election was March 6-9, 2017, and the ASWSU election was March 7-8, 2017. Results of the voting are as follows:

- ASWSU: Yes – 1,987 No – 1,643
- GPSA: Yes – 350 No – 165

It is requested that the Board of Regents approve this increase in the transit fee. If the proposed fee is not approved, significant reductions in transit service would need to take effect as early as the 2017/2018 academic year.

The availability of public transportation is an important alternative that helps students avoid the costs of operating and parking a motor vehicle, reduces the university’s carbon footprint, and helps the university community avoid traffic congestion and negative impacts on air quality. It also helps students avoid driving during times of inclement weather and adverse driving conditions. Last year, well over 1 million rides were provided to WSU students.

Under authority of RCW 28B.15.610 (Voluntary fees of students), students are authorized to create or increase voluntary student fees for each academic year when passed by a majority vote of the student government or its equivalent, or referendum presented to the student body or such other process that has been adopted under this section.
BOARD OF REGENTS
Delegation of Authority to Approve WSU Pullman Student Transit Fee Increase

Resolution #170505-560

WHEREAS, RCW 28B.30.095, RCW 28B.30.100, and RCW 28B.30.150 vest the governance and management of Washington State University (WSU) in the Board of Regents of WSU; and

WHEREAS, the Board of Regents is authorized by RCW 28B.10.528 to delegate to the President of WSU or designees powers and duties vested in or imposed upon the Board of Regents by law and to enable the President or designees to act on behalf of the Board of Regents in matters relating to the administration and governance of WSU; and

WHEREAS, the Board of Regents finds it necessary, desirable, and expedient to delegate authority to the President of WSU and designees to act for the Board of Regents in matters pertaining to the establishment of certain student fees; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents approve an increase in the Student Transit Fee for the Pullman campus of $5 per semester for all students enrolled in 7 credits or more, and $2.50 per semester for all students enrolled in less than 7 credits, beginning with the 2017-2018 academic year and further, that the Board of Regents delegate authority to the President or designee to approve and implement increases in the Student Transit Fee once per academic year, beginning with the 2018-2019 academic year, by up to five percent (5%), provided the following conditions have been met: (1) the increase has been recommended by the Transit Advisory Group (TAG), and (2) the increase has been approved by students in accordance with RCW 28B.15.610 (Voluntary Fees of Students).

DATED this 5th day of May, 2017.

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Chair, Board of Regents

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Secretary, Board of Regents
ACTION ITEM #6
RSU Vancouver, Undergraduate Technology Fee
(Joan King)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Establishing a Undergraduate Technology Fee at Vancouver

PROPOSED: That the Washington State University Board of Regents approve establishing a $20 per semester (fall, spring, and summer) Technology Fee for Vancouver undergraduate students, beginning in the fall of 2017.

SUBMITTED BY: Joan King, Associate Vice President & Chief University Budget Officer

SUPPORTING INFORMATION: This action brings forward for Regent approval the establishment of a Technology Fee for undergraduate students at Washington State University Vancouver Campus. The $20 Technology Fee will be charged to full-time, undergraduate students in the fall and spring semesters, and during summer session.

RCW 28B.15.051 grants authority to the governing board of each of the state universities, the regional universities, and The Evergreen State College, upon the written agreement of its respective student government association or its equivalent, to establish and charge each enrolled student a technology fee, separate from tuition fees.

The RCW states the following guidelines for establishment, use and potential revocation of the Technology Fee:

(1) Any technology fee charged to a part-time student shall be calculated as a pro rate share of the fee charged to a full-time student.

(2) Revenue from this fee shall be used exclusively for technology resources for general student use.

(3) Only changes in the amount of the student technology fee agree upon by both the governing board and its respective student government association or its equivalent shall be used to adjust the amount charged to
students, once implemented, to become the basis for future changes.

(4) Annually, the student government association or its equivalent may abolish the fee by a majority vote. In the event of such a vote, the student government association or its equivalent shall notify the governing board of the institution. The fee shall cease being collected the term after the student government or its equivalent voted to eliminate the fee.

(5) The student government association or its equivalent shall approve the annual expenditure plan for fee revenue.

(6) The universities and The Evergreen State College shall deposit four percent from the technology fee into the institutional financial aid fund under RCW 28B.15.820.

(7) As used in this section, “technology fee” is a fee charged to students to recover, in whole or in part, the costs of providing and maintaining services to students that include, but need not be limited to: Access to the internet and world wide web, e-mail, computer and multimedia work stations and laboratories, computer software, and dial-up telephone services.

(8) Prior to the establishment of a technology fee, a governing board shall provide to the student governing body a list of existing fees of a similar nature for a similar purpose. The board and the student governing body shall ensure that student fees for technology are not duplicative.

Conversations with ASWSU-Vancouver student leaders regarding this fee generated the following items that are of most interest to the students:

- Improvements to the Campus Wi-Fi Structure
- Cellular Services
- Access to virtual student computing
- Laptop check-outs

WSUV administration will work with student leaders to establish a Committee, that will be responsible for (1) hearing proposals for use of the funds; (2) approving allocations for technology improvements; (3) tracking
balance and carry forward amounts, if any, per the RCW cited above.

(9) This action known as Resolution 26.002 was approved by the ASWSUV Senate March 3, 2017.

ATTACHMENT: Attachment A - Resolution 26.002
RESOLUTION 26.002

ASWSUV

Twenty-Sixth Senate

2016-17 Session

By: Senators Dumba, Green, Hancock, and Vice-President Reel

Date: February 15th, 2017

WHEREAS, The ASWSUV mission is to provide the students of Washington State University Vancouver access to resources on and off campus, provide leadership opportunities, and create a holistic learning environment.

WHEREAS, WSU Vancouver students have expressed concerns directly to Student leaders, Staff, and Administrators of Washington State University Vancouver. These concerns address issues of accessibility to educational resources and technologies that would positively impact and empower students and faculty members on campus.

WHEREAS, A technology fee would provide funding that would be allocated towards student geared projects and proposals as well as requests from University departments.

WHEREAS, The Student Technology Fee would be twenty dollars ($20.00) per semester.

WHEREAS, The Technology Fee Committee would consist of four (4) undergraduates serving one (1) year terms in ASWSUV to provide student perspective. The committee will also consist of the WSU Vancouver Chancellor or designee, Campus CIO, and a faculty member recommended by the Council of Faculty Representatives (CFR).

WHEREAS, The Student Technology Fee would target issues such as the enhancement of Wi-Fi, cellular service, access to virtual student computing, laptop check-outs and other programs geared at hands on learning and assistance.

WHEREAS, The Student Technology Fee, per RCW 28B.15.051 would never exceed the maximum amount of one hundred and twenty-five dollars ($125.00) for a full-time student. Any technology fee charged to a part-time student will be calculated at a pro rata share of the fee charged to a full time student.

WHEREAS, A percentage of three and one-half (3 1/2) percent of total revenue generated would be allocated to the Institutional Financial Aid fund under RCW 28B.15.820.
WHEREAS, The Senate is meant to advocate for student needs on campus. This student-driven initiative focuses on enhancing the student experience by providing technological resources to enhance their education.

THEREFORE, BE IT RESOLVED that the 26th Senate formally advocates for the creation and implementation of a Student Technology Fee as well as the creation of a Technology Fee Committee. This is an initiative to address technological needs on the Vancouver campus that would benefit current and future students and promote the mission of ASWSUV. A mission founded on the core principles of advocacy, empowerment and access to educational resources.

Senate Passed 3/1/17

Date

I hereby certify this to be a true and correct copy of this legislation as passed by the ASWSUV Senate on the date hereon set forth.

Boy Rock 3/1/17
ASWSUV Vice President Date

Anna Bonetti 3/7/17
Senate Pro-Tempore Date
May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Student Technology Fee Committee Allocations for Fiscal Year 2018

PROPOSED: That the Washington State University Board of Regents approve the fiscal year 2018 allocations from the Student Technology Fee Committee.

SUBMITTED BY: Joan King, Associate Vice President & Chief University Budget Officer

SUPPORTING INFORMATION: In spring 2015, ASWSU-Pullman Senate approved a $20/semester student technology fee for undergraduate students which took effect fall semester 2015. This fee was authorized by RCW 28B.15.051. Fees of varying amounts are charged by the other research and regional universities in Washington. The WSU fee is the lowest among the group. According to the authorizing RCW, the revenue generated by the technology fee “shall be used exclusively for technology resources for general student use”.

Over $1,500,000 has been generated by the student technology fee since its implementation. The Student Technology Fee Committee reviewed funding requests from a variety of university groups for technology projects which will benefit WSU students. Allocation recommendations from the committee were approved by a unanimous 9-0-0 vote of the ASWSU-Pullman Senate on March 22, 2017. The recommendations have been reviewed by President Schulz and are forwarded for approval by the Board of Regents.

ATTACHMENT: Student Technology Fee Allocation Recommendations
### Student Technology Fee Allocation Recommendations

<table>
<thead>
<tr>
<th>REQUEST TITLE</th>
<th>REQUEST AMT</th>
<th>APPROVED AMT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tutorial and Development Support for WSU Robotics Club</td>
<td>$18,000</td>
<td>16,000</td>
</tr>
<tr>
<td>VCEA Wireless Project - Fill in Gaps</td>
<td>$38,664</td>
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<tr>
<td>Student Printing Plan</td>
<td>$260,000</td>
<td>250,000</td>
</tr>
<tr>
<td>Health &amp; Wellness Svcs Mobile Health Msg</td>
<td>$15,631</td>
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<tr>
<td>Technology Classroom (College of Education)</td>
<td>$42,000</td>
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<tr>
<td>Digital Futures Lab</td>
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<tr>
<td>High Performance Computing Club</td>
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<tr>
<td>Mersive Solstice (CAHNRS)</td>
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<td>Electronics Laboratory Maint.</td>
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<td>Enrollment IT - iPad Upgrade</td>
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<td>Enrollment IT - Texting Software</td>
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<td>-</td>
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<tr>
<td>AOI Collab - Dana Hall and EME</td>
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<td>64,630</td>
</tr>
<tr>
<td>AOI Collab - Todd Hall (Carson College)</td>
<td>$77,790</td>
<td>77,790</td>
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<td>AOI Collab - WSU Libraries</td>
<td>$95,108</td>
<td>95,108</td>
</tr>
<tr>
<td>AOI Collab - Fine Arts</td>
<td>$136,889</td>
<td>136,889</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$938,969</strong></td>
<td><strong>885,633</strong></td>
</tr>
</tbody>
</table>

Committee Notes:

![Signature]

Victor Charoonsophonsak, Committee Chair
May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Health Fee Increase

PROPOSED: That the Washington State University Board of Regents approve a $20 per semester increase to the Academic Year Health Fee beginning Fall 2017 ($204/semester), and $6 per Summer Session ($70/summer).

SUBMITTED BY: Joan King, Associate Vice President & Chief University Budget Officer

BACKGROUND INFORMATION: Health and Wellness Services (H&WS) proposes a Pullman student health fee increase of $20 per semester, beginning Fall 2017.

Currently WSU Pullman students are charged $184 per semester/$368 per year for student health fees; the proposed increase would total $204 per semester/$408 per year, generating approximately $733,000 annually for Student Health and Wellness.

We also propose that the health fee cover one visit at no cost to the student per semester, and that H&WS bill insurance for subsequent visits, with co-pays billed to students.

The increased fees will be used to fund operations and facility improvements, to comply with the President’s charge to balance the department’s budget and replenish the operating budget, and to serve the medical and mental health needs of WSU Pullman students.

Student health fees provide the following services to all fee-paying students:

- Services at no additional costs:
- Nutritional Counseling
- Smoking Cessation Counseling and free products to support cessation
- Nurse consultation services 24-hours/day
- Suicide Prevention Services
• Violence Prevention/Sexual Assault Response Services
• Counseling (individual and group counseling)
• Psychiatric Behavioral Health Services

Services that may have an additional cost associated with visit/service:
• Primary Care
• Women’s Health
• Internal Medicine
• Sports Medicine
• Pharmacy Services
• Travel Clinic
• Laboratory Services
• Radiology Services

In fiscal year 2016, H&WS had approximately 37,000 patient visits and filled more than 38,000 prescriptions for students. Our current staffing levels can’t meet the patient demand for medical and psychiatric services. Moreover, depression, anxiety, and stress are among the top 5 diagnoses seen in students presenting at primary care, resulting in many referrals to our counseling and behavioral health departments.

The few medical and mental health practices in the Pullman community simply cannot meet the growing clinical demands of WSU students. They certainly cannot provide the same level of services at a comparable cost. WSU Pullman students expect to receive same day and/or next day medical care which they are receiving at Health & Wellness. Many health care providers in the community are not taking new patients, particularly not Medicaid patients – as a large number of students are.

Under this proposal, students would be eligible for one free visit each semester. Any future visits to H&WS during that semester would be billed to the student’s medical insurance and co-pays would then apply.

The proposed student health fee increase has been reviewed by key student groups: The Student Health Advisory Council, ASWSU Pullman, and GPSA> The overwhelming feedback has been that
while students remain concerned about fee increases, they value the services provided by H&WS, both medical and psychological, as well as the emphasis on prevention. For this reason, all three groups were willing to endorse the $20 increase and change in billing.
May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Academic Year 2017-2018 Tuition Rates

PROPOSED: That the Washington State University Board of Regents approve the tuition rates as outlined below for the academic year 2017-2018, contingent upon the legislative budget.

SUBMITTED BY: Joan King, Associate Vice President and Chief University Budget Officer

SUPPORTING INFORMATION: State law authorizes the governing boards of the four-year higher education institutions to establish tuition and fees for all student categories except resident undergraduates, which is set by the legislature. Although tuition-setting authority for resident undergraduate tuition was granted in the 2013-2015 biennium, the legislature reduced tuition for resident undergraduates in the 2015-17 biennial budget. The decrease in 2016 was 5%; the 2017 decrease was an additional 10%. The legislature also provided backfill funding for these tuition decreases.

Most tuition rates for academic year 2017-2018 will remain the same, contingent upon the legislative budget, with the following exceptions:

1. A proposed increase in tuition rates for the Online MBA program and the Online Executive MBA.

2. A proposed increase in tuition rates for Veterinary Medicine effective fall 2017.


4. A proposed new rate for the Elson S. Floyd College of Medicine.

The proposed 2017-2018 tuition rates, along with the existing 2016-2017 tuition rates are shown below as full-time, annual rates for
reference. The resident, undergraduate will not be determined until the legislative session is concluded.

<table>
<thead>
<tr>
<th>Tuition Rates</th>
<th>2016/17</th>
<th>2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate Resident</td>
<td>$9,324</td>
<td>TBD</td>
</tr>
<tr>
<td>Undergraduate Non-Resident</td>
<td>$23,956</td>
<td>$23,956</td>
</tr>
<tr>
<td>Undergraduate Resident Global Campus</td>
<td>$9,324</td>
<td>$9,324</td>
</tr>
<tr>
<td>Undergraduate Non-Res. Global Campus</td>
<td>$10,874</td>
<td>$10,874</td>
</tr>
<tr>
<td>Graduate Resident</td>
<td>$11,224</td>
<td>$11,224</td>
</tr>
<tr>
<td>Graduate Non-Resident</td>
<td>$24,656</td>
<td>$24,656</td>
</tr>
<tr>
<td>Graduate Global Campus Non-Resident</td>
<td>$11,224</td>
<td>$11,224</td>
</tr>
<tr>
<td>MBA Resident (Pullman)</td>
<td>$17,628</td>
<td>$17,628</td>
</tr>
<tr>
<td>MBA Non-Resident (Pullman)</td>
<td>$32,676</td>
<td>$32,676</td>
</tr>
<tr>
<td>Proposed OMBA</td>
<td>(See Below)</td>
<td></td>
</tr>
<tr>
<td>Proposed OEMBA</td>
<td>(See Below)</td>
<td></td>
</tr>
<tr>
<td>Master of Nursing Resident</td>
<td>$17,234</td>
<td>$17,234</td>
</tr>
<tr>
<td>Master of Nursing Non-Resident</td>
<td>$32,256</td>
<td>$32,256</td>
</tr>
<tr>
<td>PharmD Resident</td>
<td>$19,990</td>
<td>$19,990</td>
</tr>
<tr>
<td>PharmD Non-Resident</td>
<td>$36,644</td>
<td>$36,644</td>
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<tr>
<td>DVM Resident</td>
<td>$21,830</td>
<td>$23,358</td>
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<tr>
<td>DVM Non-Resident</td>
<td>$52,884</td>
<td>$56,588</td>
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<tr>
<td>Elson S. Floyd School of Medicine Resident</td>
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<td>$35,000</td>
</tr>
<tr>
<td>Professional Science Masters, Electrical Power Engineering</td>
<td>N/A</td>
<td>$36,000</td>
</tr>
</tbody>
</table>

**NOTES:**
1. This rate is for the Master of Business programs on the Pullman campus. Students enrolled in the MBA programs at WSU Tri-Cities and WSU Vancouver will continue to pay the regular graduate student tuition rate.
### Tuition Rates for Carson College Online MBA Programs

<table>
<thead>
<tr>
<th>Program</th>
<th>Current Tuition per credit</th>
<th>Total Cost of completion for 36 credits (without “Foundation” courses)</th>
<th>Total Cost of completion for 52 credits (with “Foundation” courses)</th>
</tr>
</thead>
<tbody>
<tr>
<td>OMBA current</td>
<td>$750</td>
<td>$27,000</td>
<td>$39,000</td>
</tr>
<tr>
<td>OMBA proposed</td>
<td>$775</td>
<td>$27,900</td>
<td>$40,300</td>
</tr>
<tr>
<td>OMBA current (military rate)</td>
<td>$658</td>
<td>$23,688</td>
<td>$34,216</td>
</tr>
<tr>
<td>OMBA proposed (military rate)</td>
<td>$680</td>
<td>$24,480</td>
<td>$35,360</td>
</tr>
<tr>
<td>EMBA current</td>
<td>$1137</td>
<td>NA</td>
<td>$50,028</td>
</tr>
<tr>
<td>EMBA proposed</td>
<td>$1175</td>
<td>NA</td>
<td>$51,700</td>
</tr>
</tbody>
</table>
REQUEST:

The Carson College of Business requests tuition increases of 3.3% for Online Masters of Business Administration (OMBA) and Online Executive Masters of Business Administration (OFMBA) students for AY 2017-2018. Based on current enrollments this would increase gross revenue by approximately $300,000 for FY18. These self-sustaining programs are delivered entirely online, and there is no differentiation between resident and non-resident tuition for these programs.

EXECUTIVE SUMMARY:

* Tuition rates for OMBA and OEMBA programs have not risen at all in the near-decade since these programs’ inception.

* Costs to provide instruction and other program costs have risen significantly over this same period.

* The Carson College OMBA and OEMBA are “value-priced,” delivering high quality with relatively low tuition rates relative to competitive programs.

* Tuition rates for other value-priced programs are generally higher than Carson College programs, providing some room to increase tuition to cover increased costs.

* The Carson College proposes to implement a modest, 3.3% increase for 2017-18 and to study this increase and the competitive landscape to determine if more significant increases should be implemented in subsequent years.

JUSTIFICATION:

*Background: the MBA market*

The overall demand among prospective students for face-to-face, full-time MBA education is not as strong as it was a decade ago. Decline in interest is particularly acute among prospective domestic students with significant work experience and strong educational backgrounds. Early in the face of this decline, and in the context of the challenges posed by attracting significant numbers of tuition-paying students to the Pullman MBA, the Carson College began in 2008 to offer MBA degrees online.

The Carson College decision to launch the online MBA was prescient; leading MBA programs, especially at state universities, continue to struggle with the economics of the MBA market. The most visible ranking schemes for programs (e.g. Business Week, US News) highlight face-to-face programs at flagship campuses, these rankings depend substantially on the qualifications of incoming students, and student recruitment in turn depends on rankings. The result has been intense competition for strong students (through financial aid), such that many face-to-face programs operate at small scale and at significant financial loss. The trend reached an extreme point in 2015, when Arizona State University announced that its entire MBA entering class of 2016 – up to 120 students – would receive full-tuition scholarships. The Carson College had until recently offered opportunities to earn face-to-face degrees at Pullman, Vancouver, and Tri-Cities campuses. As of Fall 2017 only Tri-Cities will be accepting new MBA students; the other two campuses have redirected their efforts toward their undergraduate and online programs.

*The Carson College Online MBA*

While fewer students are seeking fulltime, face-to-face MBA programs, the demand for part-time programs that require no career interruption of work to enter or to complete remains strong. Face-to-
face part-time MBA programs, online MBA programs, and hybrid programs combining live and online instruction have proliferated. The Carson College opened an Executive MBA Program in Spokane in 2007; this program struggled to attract students and the college migrated the EMBA to its current OEMBA version in 2010. The College established its OMBA in 2009.

The Oomba and OEMBA programs have built solid, stable enrollment profiles, based on delivering high quality instruction at an attractive pricing point. Table 1 shows a history of enrollment in each program. Enrollment grew very quickly in the Oomba subsequent to the program’s #1 ranking among online MBA programs in US News in 2013. Many more universities have begun to offer these programs recently; the Carson College Oomba continues to be ranked in the top tier of programs. While there was a small decline in students as the initial effect of the #1 ranking eroded, and more options emerged, enrollments have returned to nearly peak levels and signs are positive with respect to sustainability. The Carson College remains one of a relatively small number of AACSB-accredited schools of business offering fully online degrees, and leading research universities have been relatively reluctant to enter this market. Those in more urban locations are more likely to offer hybrid degrees, for example. The fully online niche therefore remains an attractive one for the College. Further, the WSU and College reputations are especially strong in the Pacific Northwest, and a majority of the students have some combination of residential, career, and family ties to the region.

Relatively low tuition rates have been part of the student value proposition for each of the two online MBA programs. As Table 2 indicates, per-credit online tuition rates have not increased at all since the programs’ inception. Because many students enter the degree programs at different points during the year and with different levels of prior business education, Table 3 provides a summary of current and proposed tuition rates for each program from various perspectives: per credit, per total degree, and with and without “foundation” courses where relevant. The OEMBA was introduced in 2007 and taken online in 2010. To date, tuition has been held constant, at $1137 per credit, or $50,028 for completion of the entire 44-credit program. Since 2009, Oomba tuition has not changed from the original rate of $750 per credit, or a total tuition of $39,000 for 52 credits (the equivalent of approximately four regular semesters of graduate work). The Oomba program can be completed in as few as 36 credits by students who have prior business education and are able to waive foundation courses; total tuition for these students is $27,000. For the Oomba, the Carson College also offers discounted tuition of $658 per credit for service members and veterans of the United States Armed Forces as part of the college and WSU mission; for these students cost of completion is $23,688 (without foundation courses) or $34,216 (with foundation). Fully online MBA programs are especially attractive to active members who may be redeployed while they are students; we see this as a market advantage relative to hybrid programs.

Tuition increases

Having achieved an efficient and sustainable scale in its online programs, the Carson College is now experiencing some cost pressures. In order to maintain the quality of the program, the Carson College strives to ensure that a majority of the courses are led by participating members of the college faculty (this is also strongly preferred by the accrediting body). And over the decade since the program was introduced, salaries required to attract research faculty across the main disciplines of business education have increased by more than 30%.

The College has been able to maintain a successful program in light of these increasing costs through efficient delivery. Well-designed course delivery models such as those used by the Carson College combine the leadership of a “master teacher” (typically, a member of the research faculty) with small-section facilitators who are the first point of student contact. Additional students require additional facilitators but master teachers can typically teach sections of up to 100 students while maintaining
program quality. Thus the Carson College has been able to continue to deliver quality MBA programs without raising tuition for the past decade. That said, costs of instruction by qualified faculty have increased significantly over this period, and additional expenses are also expected as the College continues to pursue efficient scale through growth. Further enrollment growth and improvements in program quality will require continued investment in marketing and communication, program innovation, faculty training, and student services, costs of which have also increased over the past decade.

For AY 2017, the Carson College proposes a modest increase designed to cover some of these recent cost increases for the program. The proposed 3.3% increase will not fully capture increased program costs. However, Carson College MBAs currently occupy a “sweet spot” in the market for the combination of price and quality in online degrees which limits our ability to pass on costs to students. Tables 4 and 5 indicate comparison programs. Note that while a number of programs claim to be online” many require campus residencies from 1-3 days per year, and in some cases per term. In order to best compare costs across programs, programs requiring residencies are not included in the competitive sets we present. We have only one true comparison point for our OEMBA - nearly all Executive MBAs with online options remain hybrids. The University of Texas at Dallas offers a fully online, accredited Executive MBA with cost of completion at $51,500, similar to the Carson College rate.

FUTURE PLANS

We do not know how other programs will be adjusting tuition for 2017-18. We will monitor these trends closely. We have also observed that new entrants with relatively strong reputations will continue to provide viable alternatives for prospective students. For example, the University of Illinois Urbana-Champaign has begun to advertise an entirely online MBA program (in partnership with Coursera) for $22,000, well below the Carson College OMBA cost of completion. We do not forecast that this rate will be sustainable for UIUC, but it may frame student alternatives in the short run.

We have chosen a 3.3% increase as a first step in a more strategic consideration of the level of tuition that will cover costs and provide funds for continued investment, signal our quality and reputation, and be perceived and experienced as an affordable, accessible degree program. For AY2017-18, if the proposed increase is granted, the Carson College will study carefully the responses of current and prospective students’ responses to higher tuition. This information along with continued monitoring of other competitive programs will guide us with respect to potential subsequent requests for increases.
Table 2
Carson College MBA Tuition Rates 2007-2016

<table>
<thead>
<tr>
<th>Year</th>
<th>Pullman In-State</th>
<th>Pullman Out-of-State</th>
<th>Online MBA</th>
<th>Online MBA military</th>
<th>Executive MBA</th>
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<td>2016</td>
<td></td>
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</tr>
</tbody>
</table>
# Table 3

Tuition Rates for Carson College Online MBA Programs

<table>
<thead>
<tr>
<th>Program</th>
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<td>$35,360</td>
</tr>
<tr>
<td>EMBA current</td>
<td>$1137</td>
<td>NA</td>
<td>$50,028</td>
</tr>
<tr>
<td>EMBA proposed</td>
<td>$1175</td>
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<td>$51,700</td>
</tr>
<tr>
<td>Institution</td>
<td>Online MBA Programs</td>
<td>Number of Credits</td>
<td>Type of Credit</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>---------------------</td>
<td>-------------------</td>
<td>----------------</td>
</tr>
<tr>
<td>Arizona State University</td>
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<td>48</td>
<td>Semester</td>
</tr>
<tr>
<td>Louisiana State University-Baton Rouge</td>
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<td>42</td>
<td>Semester</td>
</tr>
<tr>
<td>University of Arizona</td>
<td>41</td>
<td>45</td>
<td>Semester</td>
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<tr>
<td>Colorado State University</td>
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<tr>
<td>Washington State University</td>
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<tr>
<td>University of Nebraska-Lincoln</td>
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</tr>
<tr>
<td>Mississippi State University</td>
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<td>30</td>
<td>Semester</td>
</tr>
</tbody>
</table>
Table 5
2016-17 Tuition Rates for 100% Online MBA Programs
WSU Carson College Competitive Set
NWCCU and AACSB Accredited Programs

<table>
<thead>
<tr>
<th>Institution</th>
<th>Online MBA Programs</th>
<th>Number of Credits</th>
<th>Type of Credit</th>
<th>Per-Credit Tuition</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Boise State University</td>
<td>72</td>
<td>49</td>
<td>Quarter</td>
<td>$750</td>
<td>$36,750</td>
</tr>
<tr>
<td>Washington State University</td>
<td>27</td>
<td>36</td>
<td>Semester</td>
<td>$750</td>
<td>$27,000</td>
</tr>
<tr>
<td>Southern Utah University</td>
<td>59</td>
<td>30</td>
<td>Semester</td>
<td>$588</td>
<td>$17,640</td>
</tr>
<tr>
<td>University of Alaska - Fairbanks</td>
<td>155</td>
<td>30</td>
<td>Semester</td>
<td>$444</td>
<td>$13,320</td>
</tr>
</tbody>
</table>
REQUEST: The College of Veterinary Medicine requests that both resident and non-resident tuition for professional DVM students increase 7% in each of AY2017-2018 and AY2018-2019. Based on current mix of enrollments this increase would increase revenue approximately $735,000 in FY18 (~$420,000 directly to the CVM and the remainder to the university) and by about $1.35M in FY19 (~$770,000 directly to the CVM and the remainder to the university).

JUSTIFICATION:

Like many WSU academic units recovering from the Great Recession in the face of rising expenses and unanticipated additional budget reductions/reallocations, the College of Veterinary Medicine is struggling to keep pace with needed investments in educational programs, research programs, and hospital and diagnostic lab “business” functions. Rising costs, even for fixed-level operations, have not been offset by raises across all revenue sources, especially with respect to tuition.

For 8 years, from 2002 – 2009, DVM tuition at WSU’s College of Veterinary Medicine rose 7% each year. This was not sustainable for the long run, given national trend in DVM graduate educational debt (see below). So, when the “Great Recession” occurred and WSU undergraduate tuition rose precipitously, we held DVM tuition growth lower than the undergraduate tuition raises of 14%, 14%, 16%, and 16%, from FY10-FY13, and “only” increased DVM student tuition by 7% in each of those 4 years. Our tuition was more than double undergraduate tuition, and increases of 14-16% were out of the question.

Since then, over the past four years, DVM student tuition has been flat, 0% and 0% to match the undergraduate rates in FY14 and FY15, and then 0% each year again for FY16 and, currently, in FY17; for the current biennium the Washington legislature lowered undergraduate tuition 5% and 10% by appropriating a backfill of the reduced tuition revenue; however, this backfill appropriation was not provided for graduate and professional tuition. Even though our limiting tuition increases, including flat tuition for two years prior to FY16, were starting to erode revenue in relation to expenses that continued to increase, we felt we could not increase DVM student tuition this current biennium – i.e., in a climate where undergraduate tuition was actually decreasing. Thus, we kept it flat last year and again this year. (This tuition history through FY16 is shown in Attachment A.)

By way of national comparison, Attachment B shows the tuition history of our 28-30 peer colleges of veterinary medicine over the past 10 years. Over the last four years, while we have held tuition flat, our peers have raised average national tuition by a cumulative 13%.

Attachment C shows that our current resident DVM tuition is approximately 10th lowest out of our 30 peers (we are essentially tied for 10th with 3 other colleges). Our resident tuition has always been in the lower one-half to one-third of peer tuition comparisons, and has drifted to the bottom of that range the past 4 years because of our flat tuition. Comparatively, because WA allows our non-resident DVM students to convert residency, our 4-year tuition for non-residents is lower than 26 of our 30 peers. (When compared to the typically much larger tuition that nearly 1,000 U.S. residents pay each year to go to veterinary school outside the U.S., we are even more strikingly one of the less expensive schools; Attachment D)

High total education debt for DVM graduates is a national problem in the veterinary profession because it leads to debt loads that are considered unwise. The average educational debt of DVM graduates nationally is about $142,000 for those graduating in 2015. At WSU, it was about $108,000. Our
graduates typically have lower debt because our resident tuition is lower than the national average and also because so many of our students pay resident tuition (i.e., those from contract state through Idaho, Montana, Utah, and other WICHE states, and non-residents allowed to convert to WA residents). In 2015, as a result, WSU DVM graduates had the 5th lowest educational debt (see Attachment E), and our graduates’ debt-to-income ratio is among only 5 schools below 1.5; the generally acceptable maximum level is 1.4 (Attachment F; only one school is below this level).

Although our graduates are relatively advantaged compared to most of their peers nationally this is still a large debt load for our graduates, and we have taken pride in trying to keep our tuition down to help address this issue within the profession and for our students.

However, as our expenses have risen over the past few years, and as state appropriations continue to lag the university’s needs coming out of the recession, we must now increase DVM tuition. For the past 2 years, we have been systematically increasing fees in our Veterinary Teaching Hospital and the Washington Animal Disease Diagnostic Laboratory (WADDL), and we will continue to do so as the markets will allow. However, our opportunity there is somewhat limited given our location in Pullman, well away from centers of population, and what the veterinary services market will bear. Given the overall situation, tuition increases must now also be a part of our portfolio of revenue increases.

For the next two years we thus request a 7% increase each year. Over time, we would hope to keep increases to about one-half of that level, but for the next 2–4 years, higher increases are needed to now rebalance our revenue portfolio in relation to continued expense growth after the past few years in which we have controlled tuition growth in relation to both WSU undergraduate rate increases and those of our national peers.

In summary, tuition increases of 7% are not welcome, but they are needed given our lagging tuition revenue over the past several years in relation to limits on how much we can grow other revenue (for example, Teaching Hospital and Diagnostic Lab fees) and the erosion of state appropriations in relation to ever-growing expenses. Although perhaps cold comfort, the reality is that even with the proposed increase, WSU’s College of Veterinary Medicine will remain among the U.S. schools with the lowest costs, and will remain near the bottom in educational debt given our overall set of circumstances.
Attachment B

First Year Resident Tuition at the US Colleges of Veterinary Medicine
Maximums, Minimum & Medians
Adjusted for Inflation
AAVMC Internal Data Reports
2008-2017

*Resident data does not include data from Lincoln Memorial University, Midwestern University, University of Pennsylvania, Tufts University, Tuskegee University or Western University of Health Sciences.

THE FUTURE OF VETERINARY MEDICINE
## Attachment C

### DVM Tuition in the 30 US Veterinary Schools AY17

<table>
<thead>
<tr>
<th>Rank</th>
<th>Resident</th>
<th>Rank</th>
<th>Non Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>67,927 NC State</td>
<td>1</td>
<td>92,290 NC State</td>
</tr>
<tr>
<td>2</td>
<td>71,492 Auburn</td>
<td>2</td>
<td>108,596 Wisconsin</td>
</tr>
<tr>
<td>3</td>
<td>72,030 Oklahoma State</td>
<td>3</td>
<td>117,025 Missouri</td>
</tr>
<tr>
<td>4</td>
<td>72,162 Georgia</td>
<td>4</td>
<td>121,376 WSU</td>
</tr>
<tr>
<td>5</td>
<td>76,478 Miss. State</td>
<td>5</td>
<td>124,972 Tuskegee</td>
</tr>
<tr>
<td>6</td>
<td>77,971 Wisconsin</td>
<td>6</td>
<td>131,550 Illinois</td>
</tr>
<tr>
<td>7</td>
<td>78,910 Purdue</td>
<td>7</td>
<td>133,185 Texas A&amp;M</td>
</tr>
<tr>
<td>8</td>
<td>86,633 Oregon State</td>
<td>8</td>
<td>139,910 UC Davis</td>
</tr>
<tr>
<td>9</td>
<td>87,719 Missouri</td>
<td>9</td>
<td>155,956 Ohio State</td>
</tr>
<tr>
<td>10</td>
<td>89,663 Texas A&amp;M</td>
<td>10</td>
<td>156,100 Oklahoma State</td>
</tr>
<tr>
<td>11</td>
<td>89,732 Virginia Tech</td>
<td>11</td>
<td>157,233 Minnesota</td>
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<tr>
<td>12</td>
<td>90,322 WSU</td>
<td>12</td>
<td>166,669 Oregon State</td>
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<tr>
<td>13</td>
<td>90,807 LSU</td>
<td>13</td>
<td>169,728 Lincoln Memorial</td>
</tr>
<tr>
<td>14</td>
<td>92,743 Iowa State</td>
<td>14</td>
<td>169,732 Auburn</td>
</tr>
<tr>
<td>15</td>
<td>94,544 Kansas State</td>
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<td>173,554 Purdue</td>
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<tr>
<td>16</td>
<td>95,882 Tuskegee</td>
<td>16</td>
<td>177,078 Miss. State</td>
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<tr>
<td>17</td>
<td>97,822 Tennessee</td>
<td>17</td>
<td>180,632 Georgia</td>
</tr>
<tr>
<td>18</td>
<td>105,913 CSU</td>
<td>18</td>
<td>181,800 Cornell</td>
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<tr>
<td>19</td>
<td>114,150 Florida</td>
<td>19</td>
<td>182,000 Florida</td>
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<td>20</td>
<td>114,226 Michigan State</td>
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<td>189,034 Iowa State</td>
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<td>21</td>
<td>117,467 Illinois</td>
<td>21</td>
<td>189,556 Tufts</td>
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<tr>
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<td>122,400 Cornell</td>
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<td>193,291 Virginia Tech</td>
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<td>122,492 Ohio State</td>
<td>23</td>
<td>196,385 Western</td>
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<td>24</td>
<td>127,665 UC Davis</td>
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<td>200,007 LSU</td>
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<td>133,479 Minnesota</td>
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<td>201,279 Penn</td>
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<td>162,260 Penn</td>
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<td>206,359 Kansas State</td>
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<td>166,793 Tufts</td>
<td>27</td>
<td>206,964 Tennessee</td>
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<tr>
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<td>169,728 Lincoln Memorial</td>
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<td>216,850 CSU</td>
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<td>29</td>
<td>196,385 Western</td>
<td>29</td>
<td>220,080 Midwestern</td>
</tr>
<tr>
<td>30</td>
<td>220,080 Midwestern</td>
<td>30</td>
<td>222,216 Michigan State</td>
</tr>
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</table>

4-year total at current rate, not annual

Source, AAVMC cost-comparison tool: [http://www.aavmc.org/Students-Applicants-and-Advisors/Funding-Education.aspx](http://www.aavmc.org/Students-Applicants-and-Advisors/Funding-Education.aspx)
Attachment E

2015 MEAN REPORTED DEBT BY SCHOOL

Source: AVMA’s report on The Market for Veterinary Education, April 2016
### DEBT-TO-INCOME RATIO

<table>
<thead>
<tr>
<th>Institution</th>
<th>Mean</th>
<th>N</th>
<th>Std. Deviation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Western University - California</td>
<td>4.0261</td>
<td>33</td>
<td>2.29603</td>
</tr>
<tr>
<td>Tuskegee University</td>
<td>3.7642</td>
<td>16</td>
<td>1.48772</td>
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<tr>
<td>University of Minnesota</td>
<td>2.6063</td>
<td>44</td>
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<tr>
<td>Kansas State University</td>
<td>2.6019</td>
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<td>2.21985</td>
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<tr>
<td>University of Florida</td>
<td>2.3609</td>
<td>48</td>
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<tr>
<td>The Ohio State University</td>
<td>2.3473</td>
<td>69</td>
<td>1.37353</td>
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<tr>
<td>Virginia-Maryland Regional</td>
<td>2.3180</td>
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<td>1.60806</td>
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<tr>
<td>Colorado State University</td>
<td>2.3117</td>
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<tr>
<td>Cornell Veterinary College</td>
<td>2.1684</td>
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<td>2.57024</td>
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<tr>
<td>Oregon State University</td>
<td>2.1422</td>
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<td>.97726</td>
</tr>
<tr>
<td>Michigan State University</td>
<td>2.1301</td>
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<td>1.15181</td>
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<tr>
<td>Iowa State University</td>
<td>2.0653</td>
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<td>1.09553</td>
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<tr>
<td>University of Tennessee</td>
<td>2.0639</td>
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<td>1.43077</td>
</tr>
<tr>
<td>University of Pennsylvania</td>
<td>2.0638</td>
<td>20</td>
<td>1.47725</td>
</tr>
<tr>
<td><strong>Total Mean</strong></td>
<td>2.0201</td>
<td>1292</td>
<td>1.48221</td>
</tr>
<tr>
<td>Cummings SVM at Tufts University</td>
<td>1.9986</td>
<td>36</td>
<td>1.13681</td>
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<tr>
<td>Mississippi State University</td>
<td>1.9166</td>
<td>55</td>
<td>1.34295</td>
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<td>University of Illinois</td>
<td>1.9140</td>
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<td>1.10000</td>
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<tr>
<td>Auburn University</td>
<td>1.8973</td>
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<td>Louisiana State University</td>
<td>1.8818</td>
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<td>1.8003</td>
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<td><strong>Washington State University</strong></td>
<td>1.4931</td>
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<td>.93367</td>
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<tr>
<td>North Carolina State University</td>
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<td>.77108</td>
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<tr>
<td>Purdue University</td>
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<td>.93896</td>
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<tr>
<td>University of Georgia</td>
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<td>52</td>
<td>1.30638</td>
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<tr>
<td>Texas A&amp;M University</td>
<td>1.1737</td>
<td>66</td>
<td>.84530</td>
</tr>
</tbody>
</table>

Source: AVMA’s report on The Market for Veterinary Education, April 2016
REQUEST:

The Voiland College of Engineering and Architecture requests the establishment of a program fee for a Professional Science Masters, Electrical Power Engineering.

Background

Members of the faculty of the Energy Systems innovation Center (ESIC) of the School of Electrical Engineering and Computer Science (EECS) of the Voiland College of Engineering and Architecture (VCEA) are responsible for the operation of the Electrical Power Engineering (EPE) Professional Science Masters (PSM) program. This program was initiated under a Department of Energy (DOE) Training Grant that was used to develop and teach online graduate courses in electric power engineering. In response to the sustainability requirement of the grant, the faculty developed the online Professional Science Masters in Electrical Power Engineering that was approved by the faculty senate and has been offered through the Global Campus for the last three years. The program requires a total of 30 credit hours and includes 18 credits of electric power engineering, 9 credits of professional courses in management or communication and 3 credits of internship. At this time, despite minimal marketing effort, approximately 30 students are enrolled and actively pursuing the degree.

As mentioned, the program was funded by the DOE and does not require state funding. However the residual funds from the DOE are now running out and, given the demand, the faculty would like the program to become a self-sustaining program. Presently, students pay $586 per credit hour (the normal Global Campus rate for both residents and non-residents) which is not sufficient to sustain the program. To this end, the faculty proposes a differential fee in addition to regular in-state graduate tuition.

Request Rate

The faculty of the program request that the program fee be set at $1,200 per student credit hour for the 30 required hours, for a total program cost to students of $36,000.

Current students will be grandfathered under the current rate. New students in the fall of 2017 would pay the new rate. Students in the current program would continue to be charged according to the existing Global Campus policy. This program will be self-sustaining; the program will not be offered on-campus at any location; no tuition waivers will be granted.

Justification/Market Comparison

When the program was proposed five years ago, the Global Campus completed a marketing analysis for the proposed degree. After surveying 38 schools with masters level programs in engineering that require a total of 30 credit hours, they found that “The average out-of-state program cost for each program is $869 per credit hour for civil engineering, $1,046 per credit hour for mechanical engineering, $969 per credit hour for electrical engineering and $1,094 per credit hour for construction management. It is expected that these charges would have increased over the last five years.
Hence, even five years ago, the WSU tuition was well below the level of tuition expected for a master’s program in engineering.

A more recent (i.e. March 2017) investigation indicates that the University of Washington, Bothell requires 46 quarter credits for a master’s degree in electrical engineering and charges $811 per quarter credit (equivalent to $1,216.50 per semester credit) and also requires registration, technology and service and activities fees equal to $387 per quarter) https://www.uwb.edu/msee/ tuition-and-fees. Purdue University offers an online master’s program in electrical engineering that requires 30 semester credit hours for which each 3 credit course costs $3,594 (equivalent to $1,198 per semester credit) https://engineering.purdue.edu/ProEd/courses-tuition/ tuition/ tuition

Conclusion: The proposed program fee for this degree is quite comparable to that charged for similar programs.

Affordability

To address the affordability question, most of our existing students are already employed in the power industry and have either decided themselves or been requested by their company to pursue additional education needed for their position. In the latter case, the company will pay the tuition. Students not currently employed in the power industry also seek positions for which they require more training. They can expect significant income after completion of the degree. In fact, according to http://www.payscale.com,

"An average Power Engineer in the United States can expect to take home roughly $76K per year. Cash earnings for Power Engineers — including $12K in bonuses and $11K in profit sharing proceeds near the top of the pay scale — generally stretch from $51K to $108K depending on individual performance. Career duration and the particular city each impact pay for this group, with the former having the largest influence. Most people in this profession are content with their work, and moderate levels of job satisfaction are reported. Almost all enjoy medical coverage while a fair number get dental coverage. Vision coverage is also available to a strong majority."

Use of the Tuition

The tuition will be used to:

1) Market the program much more aggressively than we have been able to in the past;
2) Pay faculty to teach the online courses;
3) Administer the program; and
4) Support the development of either new or revised courses.
ACTION ITEM #10
Services & Activities Fees Committee Allocations for
Summer 2017 and Academic Year 2017-2018
(Joan King)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Services and Activities Fees Committee Allocations for Fiscal Year 2018.

PROPOSED: That the Washington State University Board of Regents delegate authority to the President or designee to approve Services and Activities Fees Committee Allocations for Summer 2017 and Academic Year 2017-2018 as provided in the attached S &A Fees memos from WSU campuses.

SUBMITTED BY: Joan King, Associate Vice President & Chief University Budget Officer

SUPPORTING INFORMATION: Services and Activities (S&A) fees are used to fund student activities, programs, and student buildings. Services and Activities fees are charged to all students registering at any WSU campus, including the Global Campus and WSU North Puget Sound-Everett.

Each campus retains 100% of its own S&A fees and is able to recommend a rate increase or decrease. The S&A Fee committee on each campus is student led, with a majority of votes assigned to students from that campus. S&A fees are self-assessed and controlled locally.

The following committees’ recommendations have been reviewed by President Schulz and are forwarded for approval by the Board of Regents. The recommendations are developed following guidelines governing the establishment and funding of student programs set forth in RCW 28B.15.045.

Services & Activities Fee Committee – Global Campus
Services & Activities Fee Committee – North Puget Sound-Everett
Services & Activities Fee Committee – Pullman
Services & Activities Fee Committee – Spokane
Services & Activities Fee Committee – Tri-Cities
Services & Activities Fee Committee – Vancouver
Given the current uncertainty of the legislative budget, we are requesting that the Regents delegate authority to the President to approve the above allocation recommendations to the extent possible within the parameters set by the legislature or, alternatively, to make any modifications needed to conform with the budget parameters.

ATTACHMENT: S&A Fees Memos from WSU Campuses
BOARD OF REGENTS
Delegation to Approve Services and Activities Fees Committee Allocations
Summer 2017 and Academic Year 2017-2018

Resolution #170505-557

WHEREAS, the Board of Regents of Washington State University, by virtue of RCW 28B.15.045, is required to ensure certain lawful agreements for which revenues from services and activities have been pledged; and

WHEREAS, such lawful agreements include, but are not limited to, bond covenant agreements and other contractual obligations; and

WHEREAS, services and activities fees are paid by students for the express purpose of funding student services and programs; and

WHEREAS, it is the intent of the legislature that the Board of Regents ensure that students have a strong voice in recommending budgets for services and activities fees; and

WHEREAS, the Board of Regents of Washington State University, by virtue of RCW 28B.10.528, has authority to delegate by resolution to the President of the University, or designee, powers and duties vested and imposed upon the Board by law and to enable the President or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University; and

WHEREAS, the Board finds it necessary, desirable, and expedient to delegate authority to the President of the University or designee to act for the Board of Regents in matters pertaining to the Services and Activities Fee Committee Allocations for School Year 2017-2018; and

WHEREAS, the Board of Regents has determined that it is in the best interests of WSU for the President to have such authority;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby delegates authority to the President or designee to approve Services and Activities Fees Committee Allocations for Summer 2017 and Academic Year 2017-2018.

DATED this 5th day of May, 2017.

Chair, Board of Regents

Secretary, Board of Regents
MEMORANDUM

To: Kirk Schulz, Ph.D.
    President, Washington State University

From: David Cillay, Ph.D.
    Vice President for Academic Outreach and Innovation

Date: April 4, 2017

RE: WSU Global Campus S&A Fees Recommendations for FY 2018

I have reviewed and support WSU Global Campus S&A Committee’s FY 2018 budget allocation recommendations. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 4-5, 2017 meeting.

I have also received and support the recommendation by the committee, by majority vote, to implement an S&A Fee decrease of 10% ($23/credit) effective Fall 2017.

cc: Doug Ballard, Emily Chandler, Kayla Crain, Joan King, Kristi Maldonado, Maggie McFadden, CeCe Smith, Leslie Thompson, Kelley Westhoff

Attachment
MEMORANDUM

TO: David R. Cillay, Ph.D.
Vice President, Academic Outreach and Innovation

From: Gabrielle Andino
Chair, WSU Global Services & Activities Fees Committee

Date: March 22, 2017

RE: WSU Global Services and Activities Fee Allocation

The WSU Global Services and Activities Fees Committee met on March 22, 2017 to discuss and recommend budget allocations for Summer 2017, and Academic Year 2017-2018, following the established guidelines. As chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 4-5, 2017 meeting.

The WSU Global S&A Fees Committee recommends an S&A Fee decrease of 10% effective Fall 2016. The new rate will be $23.00/credit.

WSU Global S&A Fees Committee recommends the following budget allocations:

<table>
<thead>
<tr>
<th>Group</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wellbeing Online</td>
<td>$74,635</td>
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<tr>
<td>Civic Engagement</td>
<td>$113,950</td>
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<tr>
<td>ASWSU Global</td>
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<tr>
<td>WSU Student Involvement - Student Support</td>
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<tr>
<td>Global Connections</td>
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<tr>
<td>WSU Global Virtual Mentor Program</td>
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<tr>
<td>Total</td>
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</tbody>
</table>

cc: Doug Ballard, Emily Chandler, Kayla Crain, Joan King, Kristi Maldonado, Leslie Thompson, Kelley Westhoff
MEMORANDUM

TO: Kirk Schulz  
   President, Washington State University

FROM: Paul Pitre  
   Chancellor, WSU North Puget Sound at Everett

DATE: April 5, 2017

RE: WSU North Puget Sound at Everett Services and Activities Fees Recommendation

I have reviewed and support the WSU North Puget Sound at Everett Services and Activities Fees Committee FY17-18 budget allocation recommendations. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2017 meeting.

I have also received and support the recommendation made by the WSU North Puget Sound at Everett S&A Fees Committee, by majority vote, to implement an S&A Fee increase of 0% effective fall 2017.

Cc: Committee Chair  
   Student Services Administrator

Enc: Budget Allocation Recommendations
MEMORANDUM

TO: Paul Pitre
   Chancellor, WSU North Puget Sound at Everett

FROM: Mariah Harvey
       Chair, WSU North Puget Sound at Everett Services and Activities Fees Committee

DATE: March 31, 2017

RE: WSU North Puget Sound at Everett Services and Activities Fees Recommendations

The Services and Activities Fees Committee met on 3/28/17 to discuss and recommend budget allocations for academic year 2017-2018, following the established guidelines.

Groups that have an estimated carry forward or unspent S&A fee balances at the end of the academic year must request the use of that funding in subsequent years. These carry forward or unspent balances are considered by the S&A fee committee during their deliberations. The approval letters to requesting groups include specific amounts for the academic year, the summer session and any carry forward balances. Approval of the carry forward balances has been noted as necessary by Internal Audit.

As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2017, meeting.

The S&A Fees Committee, by unanimous vote, recommends the S&A fee increase of 0% effective fall 2017.

The WSU North Puget Sound at Everett S&A Fees Committee unanimously recommends the following budget allocations:

<table>
<thead>
<tr>
<th></th>
<th>Academic</th>
<th>One-time/Facility</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASWSUE</td>
<td>$32,721</td>
<td>$0</td>
</tr>
<tr>
<td>WSU Engineering Club</td>
<td>$13,436</td>
<td>$0</td>
</tr>
<tr>
<td>Institute of Electrical and Electronic Engineers (IEEE)</td>
<td>$11,537</td>
<td>$0</td>
</tr>
<tr>
<td>Society of Women Engineers (SWE)</td>
<td>$9,291</td>
<td>$0</td>
</tr>
<tr>
<td>Total Allocation</td>
<td>$66,985</td>
<td>$0</td>
</tr>
</tbody>
</table>

Estimated Reserve (cumulative unallocated revenue) $3,946.00

cc: Cathy Wright, Erin Armstrong, Holly Longman, Mariah Harvey, Brandon Clark, Eric Kopicky
MEMORANDUM

TO: Kirk Schulz, President
FROM: Taylor Christenson, Chair
WSU Pullman Services and Activities Fees Committee
DATE: April 4, 2017
SUBJECT: Student Recreation Center Fee Increase Request

The WSU Pullman Services and Activities Fees Committee met on April 3, 2017, to discuss the Student Recreation Center mandatory fee rate increase recommended by the University Recreation Advisory Council. The Services and Activities Fees Committee unanimously voted to approve the 2.61% ($4/semester) increase requested effective fall 2017.

As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2016 meeting.

Signed

cc: Taylor Christenson
Cameron Church
Sheila Converse
Brian Dixon
Jami Capps
Abby Dovre
Joan King
Victoria Murray
Sean Mossman
Stacy Pearson
Sierra Sharp
Matt Skinner
Kyle Strachila
Consuelo Vega
Jenny Voss
Maggie McFadden
Kelley Westhoff
Mary Jo Gonzales
MEMORANDUM

TO: Kirk Schulz, President
FROM: Taylor Christenson, Chair
WSU Pullman Services and Activities Fees Committee
DATE: April 4, 2017
SUBJECT: WSU Pullman Services and Activities Fees Recommendations

The WSU Pullman Services and Activities Fees Committee met on April 4, 2017, to discuss and recommend budget allocations for summer 2017 and academic year 2017-2018 in accordance with state and university guidelines.

Groups that have an estimated carry forward or unspent S&A fee balances at the end of the academic year must request the use of that funding in subsequent years. These carry forward or unspent balances are considered by the S&A Fee Committee during their deliberations. The approval letters to requesting groups include specific amounts for both the academic year and summer session. Approval of the carry forward balances have been noted as recommended by Internal Audit.

As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2017 meeting.

The S&A Fees Committee, by unanimous vote, recommends a -2% ($12 per year) Services and Activities Fee decrease for FY2018.

The WSU Pullman S&A Fees Committee, by majority vote, recommends the following budget allocations:
<table>
<thead>
<tr>
<th>Access Center</th>
<th>Approved Carry Forward</th>
<th>One-Time Request</th>
<th>Facilities/Capital</th>
<th>Total Request</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASWSU-Executive</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASWSU-Programming</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ASWSU-Senate</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Athletics</td>
<td></td>
<td>-</td>
<td>$754,112</td>
<td>$754,112</td>
</tr>
<tr>
<td>Center for Civic Engagement</td>
<td>-</td>
<td>$4,818</td>
<td></td>
<td>$339,323</td>
</tr>
<tr>
<td>Children's Center</td>
<td>-</td>
<td>$4,793</td>
<td>$14,000</td>
<td>$453,037</td>
</tr>
<tr>
<td>Compton Union Building</td>
<td>-</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cougar Marching Band</td>
<td>-</td>
<td></td>
<td>$17,002</td>
<td>$220,520</td>
</tr>
<tr>
<td>Graduate &amp; Professional Student Assoc</td>
<td>-</td>
<td></td>
<td>$60,000</td>
<td>$635,501</td>
</tr>
<tr>
<td>Graduate Students of Education</td>
<td>-</td>
<td></td>
<td></td>
<td>$0</td>
</tr>
<tr>
<td>Health and Wellness Services</td>
<td>($4,056)</td>
<td></td>
<td>$32,500</td>
<td>$346,932</td>
</tr>
<tr>
<td>Student Entertainment Board</td>
<td>-</td>
<td>$6,195</td>
<td></td>
<td>$455,808</td>
</tr>
<tr>
<td>Student Involvement</td>
<td>-</td>
<td>$9,786</td>
<td></td>
<td>$938,942</td>
</tr>
<tr>
<td>Student Media</td>
<td>-</td>
<td>$12,625</td>
<td></td>
<td>$255,264</td>
</tr>
<tr>
<td>Transit</td>
<td>-</td>
<td></td>
<td></td>
<td>$488,256</td>
</tr>
<tr>
<td>University Recreation</td>
<td>-</td>
<td></td>
<td></td>
<td>$1,562,131</td>
</tr>
<tr>
<td>Long-Term Debt</td>
<td>-</td>
<td></td>
<td></td>
<td>$1,228,978</td>
</tr>
<tr>
<td><strong>Total Allocations</strong></td>
<td>$34,161</td>
<td>$785,114</td>
<td>$1,321,478</td>
<td>$10,154,308</td>
</tr>
</tbody>
</table>

cc: Taylor Christenson
    Cameron Church
    Sheila Converse
    Brian Dixon
    Abby Dovre
    Joan King
    Victoria Murray
    Sean Mossman
    Sierra Sharp
    Matt Skinner
    Kyle Strachila
    Consuelo Vega
    Jenny Voss
    Maggie McFadden
    Kelley Westhoff
    Stacy Pearson
April 7, 2017

President Kirk Schulz
PO Box 641048
Pullman, WA 99164-1048

Dear President Schulz:

The Services and Activities Fee Committee met on March 23, 2017 to discuss and recommend budget allocations for summer 2017 and academic year 2017-2018, following the established guidelines. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2017 meeting. The S&A Fee Committee recommends a five percent (5%) increase to S&A Fees for the 2017-2018 academic year (for a total of $587 per student). In addition to expected S&A revenue, this year's committee has chosen to utilize reserve funds.

The WSU Spokane S&A Fee Committee recommends the following budget allocations:
$1,030,037.00

<table>
<thead>
<tr>
<th>Group</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASWSU</td>
<td>$425,580</td>
</tr>
<tr>
<td>Student Success Center</td>
<td>$170,202</td>
</tr>
<tr>
<td>Information Technology</td>
<td>$10,455</td>
</tr>
<tr>
<td>Student Affairs Yakima</td>
<td>$49,700</td>
</tr>
<tr>
<td>Student Involvement</td>
<td>$129,855</td>
</tr>
<tr>
<td>Interprofessional Education</td>
<td>$4,000</td>
</tr>
<tr>
<td>Spokane Diversity Center</td>
<td>$81,500</td>
</tr>
<tr>
<td>Library</td>
<td>$3,000</td>
</tr>
<tr>
<td>Community Engagement</td>
<td>$8,000</td>
</tr>
<tr>
<td>Intercollegiate Athletics</td>
<td>$12,050</td>
</tr>
<tr>
<td>RSO Funding</td>
<td>$50,000</td>
</tr>
<tr>
<td>Facilities Reserve</td>
<td>$85,695</td>
</tr>
</tbody>
</table>

Sincerely,

Lisa Brown, Ph.D., Chancellor
WSU Health Science Spokane
April 7, 2017

President Kirk Schulz
PO Box 641048
Pullman, WA 99164-1048

Dear President Schulz:
The Health Fee Advisory Committee met on March 9th to discuss the 2017-2018 budget and the fee. As part of that discussion it was decided to increase the fee by $5 per semester. This will take the fee from $87 to $92 a semester.

The rationale for increasing the fee was based on the need for an additional counselor in Spokane and for a part-time counselor in Yakima who reports to WSU staff. Spokane has seen an increase in student demand for counseling and with the new ESF College of Medicine starting in the fall we anticipate that this demand will increase. WSU Spokane Student Affairs has been working with the COM to develop a proactive approach to counseling with the medical students as the data suggests that this population tends to have high needs.

Yakima is in need of a part-time counselor. The counselor with whom we have a contract is off campus and a few students are having difficulty accessing the counselor. By having a counselor who can be present at both sites, students will have easier access and the counselor will be a stronger member of our Yakima teams.

Sincerely,

Lisa Brown, Ph.D., Chancellor
WSU Health Science Spokane
MEMORANDUM

To: Kirk Schulz, Ph.D.
   President, Washington State University

From: H. Keith Moo-Young, Ph.D., P.E.
      Chancellor, WSU Tri-Cities

Date: April 7, 2017

Re: WSU Tri-Cities Services and Activities Fees Recommendation

I have reviewed and support the Washington State University Tri-Cities Services and Activities Fees Committee FY 17-18 budget allocation recommendations. I request your support of the recommendations and submittal to the Board of Regents for approval at the May 5th, 2017 meeting.

I have also received and support the recommendation made by the Tri-Cities S&A Fees Committee, by majority vote, to implement an S&A Fee increase of 0% effective Fall 2017.

cc: Israa Alshaikhli, WSU Tri-Cities Services and Activities Fee Committee Chair
Enc.: Budget Allocation Recommendations
To: Keith Moo-Young, Ph.D., P.E.
    Chancellor, Washington State University Tri-Cities

From: Israa Alshaikhli
    WSU Tri-Cities S&A Fees Committee Chair

Date: March 27th, 2017

RE: Tri-Cities Campus Services and Activities Fees Recommendation

The Services and Activities Fees Committee met on March 27, 2017, for final discussion and recommendation of budget allocations for Academic Year 2017-18 following the established guidelines. As Chair, I request your support of the committee recommendations and your submittal of the budget to the President and Board of Regents for approval.

The S&A Fees Committee recommends an S&A Fee increase of 0% for Fall 2017.

The S&A Fees Committee recommends an S&A administrative fee of $10 per credit hour for Running Start students to be paid by the Running Start program.

The S&A Fee Committee recommends the following budget allocations:

<table>
<thead>
<tr>
<th>Department/ Orgs</th>
<th>Requested</th>
<th>Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASWSUTC</td>
<td>$203,850</td>
<td>$200,000</td>
</tr>
<tr>
<td>Campus Recreation</td>
<td>$43,440</td>
<td>$40,000</td>
</tr>
<tr>
<td>Career Development&lt;sup&gt;1&lt;/sup&gt;</td>
<td>$75,953</td>
<td>$30,500</td>
</tr>
<tr>
<td>Club Sports</td>
<td>$16,383</td>
<td>$16,383</td>
</tr>
<tr>
<td>Community Engagement</td>
<td>$16,836</td>
<td>$10,000</td>
</tr>
<tr>
<td>Office of Student Life&lt;sup&gt;2&lt;/sup&gt;</td>
<td>$215,750</td>
<td>$164,000</td>
</tr>
<tr>
<td>SEB</td>
<td>$114,412</td>
<td>$101,500</td>
</tr>
<tr>
<td>Student Financial and Support Services&lt;sup&gt;3&lt;/sup&gt;</td>
<td>$51,500</td>
<td>$44,212</td>
</tr>
<tr>
<td>Undergraduate Advising</td>
<td>$4,500</td>
<td>$0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$752,624</strong></td>
<td><strong>$606,595</strong></td>
</tr>
</tbody>
</table>

The S&A Fees Committee also recommends $10,000 to be allocated from the Tri-Cities S&A Fee Reserve (16B-6273-0011) to be used for a Recreation Center Feasibility Proposal.

1. $41,000 allocated from the Tri-Cities S&A Fee Reserve (16B-6273-0011) to Career Development.
2. $41,000 allocated from the Tri-Cities S&A Fee Reserve (16B-6273-0011) to the Office of Student Life.
MEMORANDUM

TO: Kirk Schulz
    President, Washington State University
FROM: Mel Netzhammer
    Chancellor, Washington State University Vancouver
DATE: April 5, 2017
RE: Vancouver Services and Activities Fees Recommendation

I have reviewed and support the Vancouver Services and Activities Fees Committee FY2018 budget allocation recommendations. I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May 2017 meeting.

The Vancouver S&A Fees Committee has recommended no S&A Fee increase for the upcoming fiscal year.

Cc: Jasmine Rucker, Committee Chair
    Student Affairs Administrator

Enc: Budget Allocation Recommendations
MEMORANDUM

TO:       Mel Netzhammer  
           Chancellor, Washington State University Vancouver

FROM:    Jasmine Rucker  
           Chair, Services and Activities Fees Committee

DATE:    April 3, 2017

RE:      Vancouver Campus Services and Activities Fees Recommendation

The Services and Activities Fees Committee met on March 30, 2017 to discuss and recommend budget allocations for the Academic Year 2017–2018, following the established guidelines. As Chair, I request your support of the committee recommendations and your submittal of the budget to the Board of Regents for approval at the May, 2017 meeting.

The S&A Fees Committee recommends no increase of the S&A Fees.

The S&A Fee Committee recommends the following budget allocations:

<table>
<thead>
<tr>
<th>Group</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASWSUVR</td>
<td>$ 241,730.00</td>
</tr>
<tr>
<td>Athletics</td>
<td>$ 5,000.00</td>
</tr>
<tr>
<td>Career Services</td>
<td>$ 11,500.00</td>
</tr>
<tr>
<td>Child Development Program</td>
<td>$ 52,096.00</td>
</tr>
<tr>
<td>Contingency Fund</td>
<td>$* 20,000.00</td>
</tr>
<tr>
<td>Cougar Food Pantry</td>
<td>$ 12,335.00</td>
</tr>
<tr>
<td>CougSync</td>
<td>$ 18,300.00</td>
</tr>
<tr>
<td>Counseling Services</td>
<td>$ 179,371.00</td>
</tr>
<tr>
<td>Health Services</td>
<td>$ 86,288.00</td>
</tr>
<tr>
<td>KOUGH Radio</td>
<td>$ 33,837.00</td>
</tr>
<tr>
<td>Office of Student Involvement</td>
<td>$ 445,765.00</td>
</tr>
<tr>
<td>Graduate Travel Grant</td>
<td>$* 25,000.00</td>
</tr>
<tr>
<td>First Aid/CPR Training</td>
<td>$ 2,200.00</td>
</tr>
<tr>
<td>Self Defense Class/Safety Educational Supplies</td>
<td>$ 6,275.00</td>
</tr>
<tr>
<td>ROAR New Student Orientation</td>
<td>$ 22,900.00</td>
</tr>
<tr>
<td>Source</td>
<td>Amount</td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Salmon Creek Journal</td>
<td>$ 34,442.00</td>
</tr>
<tr>
<td>Student Activities Board</td>
<td>$ 93,378.50</td>
</tr>
<tr>
<td>Student Diversity Center</td>
<td>$ 97,986.00</td>
</tr>
<tr>
<td>Student Life Building</td>
<td>$ 300,000.00</td>
</tr>
<tr>
<td>Student Media Advisor</td>
<td>$ 19,808.00</td>
</tr>
<tr>
<td>Undergraduate Travel Grant</td>
<td>$ *15,000.00</td>
</tr>
<tr>
<td>Van Coug American Democracy Project</td>
<td>$ 7,102.56</td>
</tr>
<tr>
<td>The VanCoug</td>
<td>$ 57,650.00</td>
</tr>
<tr>
<td>Unallocated Funds</td>
<td>$ 212,035.94</td>
</tr>
<tr>
<td><strong>TOTAL 2016-2017 Revenue</strong></td>
<td><strong>$2,000,000</strong></td>
</tr>
</tbody>
</table>

*Use of carry forward funds from FY 2016–17 approved.

cc: Nanu Iyer        Skye Troy        Honor Stevenson        Phil Uribe
    Jared Robinson   Terresa Watson   Zeke Estes           Nancy Youlden
May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Services and Activities (S&A) Fees rates for Fiscal Year 2018.

PROPOSED: That the Washington State University Board of Regents delegate authority to the President or designee to approve Services and Activities Fees Rate Changes for Academic Year 2017-2018.

SUBMITTED BY: Joan King, Associate Vice President & Chief University Budget Officer

SUPPORTING INFORMATION: By law, the Board of Regents determines Services and Activities Fees. The percentage increase in the S&A Fees in any year is limited to the percentage increase in resident undergraduate tuition that is approved by the legislature. However, the current biennial budget permits S&A Fee increases even if resident undergraduate tuition does not increase. “Section 945. (2) of ESSB 6052: For the 2015-17 fiscal biennium, each governing board is authorized to increase the services and activities fees by amounts judged reasonable and necessary by the services and activities fee committee and the governing board consistent with the budgeting procedures set forth in RCW 28B.15.045.”

All WSU campuses, including WSU Global Campus, have an S&A Fees committee which makes a recommendation to the Board of Regents through President Schulz, concerning the amount of the rate change, as well as the allocations of revenues to student groups. The campus committees may choose to recommend an increase, decrease or no change in the S&A Fees rate, and the rate can vary among campuses.

Each campus retains 100% of its own S&A fees and is able to choose a rate increase or decrease. The S&A Fee committee on each campus is student led, with a majority of votes assigned to students from that campus. S&A fees are self-assessed and controlled locally.
The S&A Fees rate recommendations by campus are listed below:

<table>
<thead>
<tr>
<th>Campus</th>
<th>Current FY 17</th>
<th>Proposed FY 18</th>
<th>% Change</th>
<th>$ Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>S&amp;A Fees-North Puget Sound-Everett</td>
<td>$512</td>
<td>$512</td>
<td>0%</td>
<td>$ 0</td>
</tr>
<tr>
<td>S&amp;A Fees-Global Campus</td>
<td>$26/credit</td>
<td>$23/credit</td>
<td>-10%</td>
<td>$ -3</td>
</tr>
<tr>
<td>S&amp;A Fees-Pullman</td>
<td>$560</td>
<td>$548</td>
<td>-2.1%</td>
<td>$-12</td>
</tr>
<tr>
<td>S&amp;A Fees-Spokane</td>
<td>$559</td>
<td>$587</td>
<td>+5%</td>
<td>$ 28</td>
</tr>
<tr>
<td>S&amp;A Fees-Tri-Cities</td>
<td>$512</td>
<td>$512</td>
<td>0%</td>
<td>$ 0</td>
</tr>
<tr>
<td>S&amp;A Fees-Vancouver</td>
<td>$559</td>
<td>$559</td>
<td>0%</td>
<td>$0</td>
</tr>
</tbody>
</table>

Given the current uncertainty of the legislative budget, we are requesting that the Regents delegate authority to the President to approve the above rate recommendations to the extent possible within the parameters set by the legislature or, alternatively, to make any modifications needed to conform with the budget parameters.
BOARD OF REGENTS
Delegation to Approve Services and Activities Fees Rate Changes for School Year 2017-2018

Resolution #170505-558

WHEREAS, the Board of Regents of Washington State University, by virtue of RCW 28B.15.045, is required to adopt guidelines governing the establishment and funding of programs supported by student services and activities fees, including guidelines for budgeting and expending service and activities fees revenue; and

WHEREAS, services and activities fees are used to fund student activities, programs, and student buildings; and

WHEREAS, service and activities fees are charged to all students registering at any WSU campus, including the Global Campus and WSU North Puget Sound-Everett; and

WHEREAS, the services and activities fees committee on each campus is student led, with a majority of votes assigned to students from that campus and fees are self-assessed and controlled locally; and

WHEREAS, each campus retains 100% of its own services and activities fees and is able to recommend a rate increase or decrease; and

WHEREAS, services and activities fees recommendations are developed following guidelines governing the establishment and funding of student programs as set forth in RCW 28B.15.045; and

WHEREAS, the Board of Regents of Washington State University, by virtue of RCW 28B.10.528, has authority to delegate by resolution to the President of the University, or designee, powers and duties vested and imposed upon the Board by law; and

WHEREAS, the Board finds it necessary, desirable, and expedient to delegate authority to the President of the University or designee to act for the Board of Regents in matters pertaining to the Services and Activities Fees Rate Recommendations for School Year 2017-2018; and

WHEREAS, the Board of Regents has determined that it is in the best interests of WSU for the President to have such authority;
NOW, THEREFORE, BE IT RESOLVED that the Board of Regents hereby delegates authority to the President or designee to approve Services and Activities Fees Rate Changes for school year 2017-2018.

DATED this 5th day of May, 2017.

________________________________________
Chair, Board of Regents

________________________________________
Secretary, Board of Regents
ACTION ITEM #12
WSU Pullman, Global Animal Health Phase 2, Design Approval and Construction Budget Approval (Stacy Pearson/Olivia Yang)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Global Animal Health Phase 2, Schematic Design and Construction

PROPOSED: That the Board of Regents approve the WSU Pullman, Global Animal Health Phase 2, Design Approval and Construction Budget Approval, authorize the project to proceed to construction using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or his designee to enter into any and all contracts necessary to complete the project within the budgeted amount of $40,000,000, or at the funding level appropriated by the state legislature.

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

BACKGROUND INFORMATION: The Global Animal Health Facility Phase 2 will be the new home of the Paul G. Allen School for Global Animal Health disease detection and surveillance program. This program, which is integral to the mission of the Allen School, is delivered primarily through the Washington Animal Disease Diagnostic Laboratory (WADDL). WADDL is at the front line of the nation’s defense against foreign diseases, zoonotic diseases, and food-borne illness, and is known regionally and nationally for its work to combat pandemic flu, avian influenza, West Nile Virus, Mad Cow Disease and Foot and Mouth Disease. The facility will also house research and development laboratories and serve as a teaching laboratory for educating veterinary (DVM) students, post-DVM and other health professionals, graduate, and undergraduate students. This facility will be physically connected to the Phase I Global Animal Health building (Allen Center) that houses the Allen School global animal health research programs.
The proposed location of this new building is consistent with the WSU-Pullman Master Plan and would contribute to the development of the College of the Veterinary Medicine area Master Plan.

The University has requested $38,100,000 for the design and construction in its 2017-2019 State Capital Budget request. In 2015-2017 $1,900,000 was allocated from internal sources for early design and Design-Builder procurement activities; this amount was approved by the Board of Regents at the October 2015 meeting.

**Project Schedule:**

<table>
<thead>
<tr>
<th>Event</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regents Approval of Schematic Design</td>
<td>September 2017</td>
</tr>
<tr>
<td>Start Construction</td>
<td>September 2017</td>
</tr>
<tr>
<td>Finish Construction</td>
<td>May 2019</td>
</tr>
<tr>
<td>Occupancy</td>
<td>Summer 2019</td>
</tr>
</tbody>
</table>

**Project Budget:**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction (including contingency &amp; sales tax)</td>
<td>$34,800,000</td>
</tr>
<tr>
<td>Professional Services</td>
<td>$1,055,000</td>
</tr>
<tr>
<td>Project Management</td>
<td>$1,299,000</td>
</tr>
<tr>
<td>Moveable Equipment/Furnishings</td>
<td>$1,780,000</td>
</tr>
<tr>
<td>Other</td>
<td>$1,066,000</td>
</tr>
<tr>
<td><strong>Total Project Budget</strong></td>
<td><strong>$40,000,000</strong></td>
</tr>
</tbody>
</table>

**Source of Funds:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Internal Funds</td>
<td>$1,900,000</td>
</tr>
<tr>
<td>2017-2019 State Funds</td>
<td>$38,100,000</td>
</tr>
<tr>
<td><strong>Total Source of Funds</strong></td>
<td><strong>$40,000,000</strong></td>
</tr>
</tbody>
</table>

ATTACHMENT: The Aerial Site is appended as Attachment A
Attachment A

Aerial Site Map
WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University, or designee, powers and duties vested in or imposed upon the Board by law and to enable the President, or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the WSU Pullman, Global Animal Health Phase 2, Design Approval and Construction Budget Approval, authorize the project to proceed to construction using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount of $40,000,000, contingent upon funding appropriated by the state legislature.

Dated this 5th day of May, 2017

Chair, Board of Regents

Secretary, Board of Regents
ACTION ITEM #13
WSU Pullman, Plant Sciences Building
Research Education Complex Bldg. 5 (REC5)
Design Approval and Construction Budget Approval
(Stacy Pearson/Olivia Yang)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: WSU Pullman, Plant Sciences Building - Research Education Complex Bldg. 5 (REC5), Design and Construction

PROPOSED: That the Board of Regents approve the Plant Sciences Building - Research Education Complex Bldg. 5 (REC5), Design Approval and Construction Budget Approval, authorize the project to proceed to construction using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or his designee to enter into any and all contracts necessary to complete the project within the budgeted amount of $66,000,000, or at the funding level appropriated by the state legislature.

SUBMITTED BY: Stacy Pearson, Vice President for Finance and Administration

BACKGROUND INFORMATION: The Plant Sciences Building (REC5) advances the development of the Research and Education Complex east of Stadium Way, which houses research laboratories engaged in the advancement of science and technology in the areas of plant biochemistry, plant pathology, horticulture and crops and soils sciences.

As the next building in the Research and Educational Complex, this new building would become an integral part of the series of interconnected facilities that encourage interdisciplinary collaboration among the institution’s leading scientists, representing the College of Agriculture, Human and Natural Resource Science, the College of Veterinary Medicine, and the College of Arts and Sciences. This new facility would allow more programs from these departments to be relocated from antiquated structures around campus. A new, modern facility is needed to enhance WSU’s capacity to support and attract new scientists and students, and retain members of the highly productive faculty active in these units.
The proposed location of this new building is consistent with the WSU-Pullman Master Plan and would contribute to the development of the Graduate and Research area of the Master Plan east of Stadium Way.

The University has received $500,000 for pre-design in 2013-15 and $6,600,000 for the design and pre-construction in the 2015-17 state capital budgets. The University requested construction funding in the amount of $58,900,000 in the 2017-19 State capital request.

The Board of Regents approved the design and pre-construction phase within the budgeted amount of $6,600,000 at the January 2016 meeting. A Design Build Team was selected with this approval. This team is currently developing a building design to best meet the research needs of the programs that will occupy the facility.

**Project Schedule:**

<table>
<thead>
<tr>
<th>Phase</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regents Approval of Design and Construction</td>
<td>May 2017</td>
</tr>
<tr>
<td>Design</td>
<td>Dec 2016 – Feb 2018</td>
</tr>
<tr>
<td>Construction</td>
<td>Oct 2017 – June 2019</td>
</tr>
</tbody>
</table>

**Project Budget:**

Construction (including contingency & sales tax) $56,000,000

- Professional Services $1,000,000
- Project Management $1,300,000
- Moveable Equipment/Furnishings $7,700,000
- **Total Project Budget** $66,000,000

**Source of Funds:**

- 2017-2019 State Funds $58,900,000

**Total Source of Funds** $66,000,000

**ATTACHMENT:** The Aerial Site is appended as Attachment A
Attachment A

Aerial Site Map
Board of Regents  
WSU Pullman, Plant Sciences Building  
Research Education Complex Bldg. 5 (REC5)  
Design Approval and Construction Budget Approval

Resolution #170505-556

WHEREAS, the Board of Regents of Washington State University by virtue of RCW 28B.10.528 has authority to delegate by resolution to the President of the University, or designee, powers and duties vested in or imposed upon the Board by law and to enable the President, or designee to act on behalf of the Board of Regents in matters relating to the administration and governance of the University.

RESOLVED: That the Board of Regents approve the Plant Sciences Building - Research Education Complex Bldg. 5 (REC5), Design Approval and Construction Budget Approval, authorize the project to proceed to construction using the Design-Build (DB) process pursuant to RCW 39.10, and further delegate authority to the President or designee to enter into any and all contracts necessary to complete the project within the budgeted amount of $66,000,000, or at the funding level appropriated by the state legislature.

Dated this 5th day of May, 2017

___________________________________  
Chair, Board of Regents

___________________________________  
Secretary, Board of Regents
ACTION ITEM #1 (Revised)
Seven Year Accreditation Visit Report
(Daniel J. Bernardo)

May 5, 2017

TO ALL MEMBERS OF THE BOARD OF REGENTS

SUBJECT: Review the Seven Year Accreditation Visit Report

PROPOSED: That the Board of Regents review and approve the Seven Year Accreditation Visit Report

SUBMITTED BY: Daniel J. Bernardo, Provost and Executive Vice President

SUPPORTING INFORMATION: In Summer of 2017, WSU will submit its Year Seven Report to the NWCCU to support continuing accreditation of the institution, preparatory to an onsite visit by an NWCCU accreditation review team in Fall of 2017. A complete draft of the report includes:

- All Standards to assess institutional mission, capacity, core themes, assessment, and evidence of mission advancement. It requires an evaluation of major institutional functions, resources, infrastructure, outcomes assessments and uses of assessment data in decision making to determine the institution’s success in advancing its mission.
- Responses to prior Recommendations on indicators of mission fulfillment and institutional effectiveness (2013).
- Updated reports that become available prior to the Board of Regents final review in May will be included at that time. A summary of updates will be provided.

*Timeline for Accreditation Report and Site Visit*

<table>
<thead>
<tr>
<th>March-May</th>
<th>June</th>
<th>Summer</th>
<th>October/November</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regents review draft report and approve</td>
<td>Final changes made; Production; Introduce university-wide</td>
<td>Report Submitted to NWCCU 8 weeks prior to onsite visit. Prepare for site visit</td>
<td>Site Visit</td>
</tr>
</tbody>
</table>
Contents of Year Seven Report

- Institutional Overview
- Basic Institutional Data Form
- Preface
  - Brief Update On Institutional Changes Since Last Report
  - Response To Topics Previously Requested By Commission
    - Recommendation One:
      The Evaluation Committee recommends that Washington State University's academic programs continue to strengthen collective faculty responsibility for fostering and assessing student achievement of learning outcomes and ensure that student learning outcome information from online programs and courses are consistently included in assessment processes (Standard 2.C.5).
    - Recommendation Two:
      The Evaluation Committee recommends that the University incorporate student learning outcomes summary information into the evaluation of overall mission fulfillment (Standard 1.B.2).
- Chapter One: Mission, Core Themes, and Expectations
- Chapter Two: Resources and Capacity
  - Governance, Leadership & Management
  - Library & Information Resources
  - Human Resources, Policies & Procedures
  - Financial Resources, Policies & Procedures
  - Educational Resources
  - Physical & Technological Infrastructure
  - Student Support Resources
- Chapter Three: Institutional Planning
- Chapter Four: Institutional Assessment and Improvement for Each Core Theme
- Chapter Five: Mission Fulfillment, Adaptation and Sustainability
• Conclusion
• Exhibits

Future Actions: Regents Participation in 2017
• Approve report at May meeting
• Identify Regents available for Site Visit (Fall 2017)
Resolution #170505-561

WHEREAS, RCW 28B.30.095, RCW 28B.30.100, and RCW 28B.30.150 vest the governance and management of Washington State University (WSU) in the Board of Regents of WSU; and

WHEREAS, the Board of Regents is authorized by RCW 28B.10.528 to delegate to the President of WSU or designee powers and duties vested in or imposed upon the Board of Regents by law and to enable the President or designees to act on behalf of the Board of Regents in matters relating to the administration and governance of WSU; and

WHEREAS, in the Summer of 2017, following approval by the Board of Regents, Washington State University will submit its Seven Year Accreditation Visit Report to the Northwest Commission on Colleges and Universities (NWCCU); and

WHEREAS, Washington State University is preparing for an NWCCU site visit in the Spring of 2018 and may need to make updates to the report to reflect any changes occurring up to that date so that the accreditation team may accurately assess the University’s mission, capacity, core themes, assessment, and evidence of mission advancement;

NOW, THEREFORE, BE IT RESOLVED that the Board of Regents approve the Seven Year Accreditation Report and delegate authority to the President to make updates and changes to the report as may be necessary for an accurate assessment by the NWCCU accreditation team, provided that the Regents are provided a summary of any updates as an information item at an appropriate future Board of Regents meeting.

DATED this 5th day of May, 2017.

________________________________________
Chair, Board of Regents

________________________________________
Secretary, Board of Regents
In 2013, WSU reported on its resources and capacity (NWCCU Standard 2), updated its mission and goals (NWCCU Standard 1), and addressed recommendations from the prior accreditation cycle, as part of its reporting under new standards in a seven-year accreditation cycle. A summary of recent accreditation actions is below.

<table>
<thead>
<tr>
<th>WSU</th>
<th>NWCCU</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2009 Report</strong>&lt;br&gt;submitted March&lt;br&gt;(end of ten-year accreditation cycle)</td>
<td><strong>Accreditation Reaffirmed (Aug 2009)</strong> with three <strong>recommendations</strong> to be addressed in Oct 2010 Progress Report:&lt;br&gt;1. Provide a contemporary enterprise management system.&lt;br&gt;2. Continue to enhance and strengthen its assessment process. Insure inclusion of all educational programs, including graduate programs, and those at branch campuses.&lt;br&gt;3. Involve all stakeholder groups in matters where they have direct and reasonable interest as the university embarks on an aggressive strategy of institutional transformation and change.</td>
</tr>
<tr>
<td><strong>2010 Progress Report</strong>&lt;br&gt;submitted October</td>
<td><strong>NWCCU Response (Spring 2011) to 2010 Progress Report</strong> finds that&lt;br&gt;1. Recommendation 1 is resolved.&lt;br&gt;2. Adequate progress had not been documented on Recommendations 2 and 3.</td>
</tr>
<tr>
<td><strong>Year One Report</strong>&lt;br&gt;submitted March 2011&lt;br&gt;• Commencement of new, seven-year accreditation cycle&lt;br&gt;• Focus of Report was Standard 1: Mission, Core Themes, and Expectations</td>
<td><strong>NWCCU Year One Peer-Evaluation Report (July 2011)</strong>&lt;br&gt;Accreditation reaffirmed (Aug 2011), with the following commendations and recommendations.&lt;br&gt;&lt;strong&gt;Commendations&lt;/strong&gt; included the University’s&lt;br&gt;1. Efforts to embrace recommendations to systematize assessment and engage its stakeholders in making resource and capacity decisions.&lt;br&gt;2. Establishment of two levels of mission fulfillment, reflecting both a commitment to maintaining mission-critical levels and to moving forward toward its aspirational goals.&lt;br&gt;&lt;strong&gt;Recommendations (related to Standard 1)&lt;/strong&gt;&lt;br&gt;1. Focus objectives, outcomes and indicators on resource and capacity decisions.&lt;br&gt;2. Incorporate student learning outcomes data into evaluation of core theme (goals) achievement and mission fulfillment.&lt;br&gt;3. Clarify the relationship between core theme (goals) indicators and mission fulfillment.</td>
</tr>
<tr>
<td><strong>Year Three Report</strong>&lt;br&gt;submitted March 2013&lt;br&gt;• Focus of Report and Review is Standard 1 plus Standard 2: Resources and Capacity&lt;br&gt;• Report includes responses to recommendations from 2010 Progress Report and Year One Peer-Evaluation Report</td>
<td><strong>NWCCU Year Three Peer-Evaluation Review &amp; Report (April 2013).</strong>&lt;br&gt;Accreditation reaffirmed (July 2013) with the following commendations and recommendations.&lt;br&gt;&lt;strong&gt;Commendations&lt;/strong&gt;: Assessment of student learning has made significant progress, and involves branch campuses and graduate programs.&lt;br&gt;&lt;strong&gt;Resolved (2010): Rec 2 (assessment) and Rec 3 (communication and stakeholder engagement).&lt;/strong&gt;&lt;br&gt;&lt;strong&gt;Recommendations&lt;/strong&gt;&lt;br&gt;1. Strengthen collective faculty responsibility for fostering and assessing student achievement of learning outcomes and ensure that student learning outcomes information from online programs and courses are included in assessment.&lt;br&gt;2. Incorporate student learning outcomes data into evaluation of mission fulfillment.</td>
</tr>
</tbody>
</table>

**Upcoming Seven-Year Review**
- **Spring 2017**: Regents receive near-final report in March 2017 for approval in May 2017. This comprehensive report covers all standards, to include updates for Standards 1 and 2, additions of Standard 3 (Planning and Implementation); Standard 4 (Effectiveness and Improvement, including use of data for decision-making) involving all programs and services on all campuses/locations; Standard 5 (Mission Fulfillment, Adaptation, and Sustainability); and responses to recommendations.
- **Summer 2017**: Production and submission of report to NWCCU. Preparations for site visit.
- **Fall 2017**: Year Seven WSU Report & Site Visit, completing the cycle.