

MINUTES  
Board of Regents  
June 4, 2021

The Board of Regents of Washington State University (WSU) met pursuant to call in Open Meeting at 7:30 a.m., Friday, June 4, 2021, at the Cedarbrook Lodge, SeaTac, Washington.

Present: Regent Brett Blankenship, Chair; Regents, Arliegh Cayanan, Enrique Cerna, Marty Dickinson, Lura Powell, Jenette Ramos, Lisa Schauer, and John Schoettler. Also present was WSU Faculty Representative to the Board Judith McDonald and WSU staff members President Kirk Schulz, Provost and Executive Vice President Elizabeth Chilton, WSU Everett Chancellor Paul Pitre, WSU Tri-Cities Chancellor Sandra Haynes, WSU Vancouver Chancellor Mel Netzhammer, WSU Health Sciences Spokane Daryll DeWald, WSU Global Campus Chancellor Dave Cillay, Vice President for Finance and Administration Stacy Pearson, Vice President for Student Affairs Mary Jo Gonzales, Vice President for Research Chris Keane, Vice President for Marketing and Communications Phil Weiler, Vice President for Information Technology Services and CIO Sasi Pillay, Vice President for External Affairs and Government Relations & Chief Legislative Officer Colleen Kerr, Associate Vice President and Chief Human Resource Officer Theresa Elliot-Cheslek, Vice President for International Programs Asif Chaudhry, Director of Athletics Pat Chun, Vice Provost for Enrollment Management Saichi Oba, Senior Assistant Attorney General Danielle Hess, Chief of Staff Christine Hoyt, Faculty Representative to the Board Greg Crouch, and Executive Assistant to the Board of Regents Desiree Jacobsen.

Chair Brett Blankenship opened the meeting and announced that the Regents would convene in executive session with the University's legal counsel to review the performance of a public employee. He further instructed the session would be closed and said it would conclude at 8:00 a.m. unless it were extended by further announcement. Chair Blankenship stated that if any action were to be taken due to these discussions, it would be taken during open session later in the day. Chair Blankenship asked that everyone but legal counsel leave the room.

At the conclusion of the executive session, the Regents reconvened in open session.

The following presentations were reviewed:

- OneWSU – System Structure/Function provided by President Schulz and Provost and Executive Vice President Chilton
- Enrollment Management in the WSU System provided by Vice Provost for Enrollment Management Saichi Oba
- Master Planning for WSU Health Sciences Spokane provided Chancellor Daryll DeWald
- President Schulz – 2021-2022 Goals and Objectives provided by President Schulz

Following the presentations, Chancellor Daryll DeWald and Vice President for Finance and Administration Stacy Pearson submitted the following three Action Items for the Regents consideration:

Action Item 1: WSU Health Sciences Spokane, SP3NW 503c3 Under the WSU Foundation. Following Board discussion, it was moved and seconded that the Board of

Regents approve WSU Health Sciences Spokane SP3NW 501c3 under the WSU Foundation as proposed. Carried. *(Exhibit A)*

Action Item 2: Athletics Budget Transfers for FY 2021. Following Board discussion, it was noted for the record that this item was presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B and it was moved and seconded that the Board of Regents approve transfers necessary at FY2021 year-end to cover the deficit balance as proposed. Carried. *(Exhibit B)*

Action Item 3: OneWSU – Approval of Concept and Direction. Following Board discussion, it was noted for the record that this item was presented as an Action Item rather than a Future Action Item, in accordance with Board of Regents Bylaw II.12.B and it was moved and seconded that the Board of Regents adopt resolution #210604-641 as amended per the Board’s discussion and approve the OneWSU concept and direction and delegate authority to the President or designee to implement WSU System Changes as proposed. Carried. *(Exhibit C)*

Public Comment: No public comments were made.

The meeting adjourned at 3:10 p.m.

Approved by the Board of Regents at its meeting held September 17, 2021, at Pullman, Washington.

SIGNED COPIES AVAILABLE IN THE PRESIDENT’S OFFICE

## ACTION ITEM #1

WSU Health Sciences Spokane, SP3NW 501c3 under the WSU Foundation  
(Daryll DeWald)

June 4, 2021

TO ALL MEMBERS OF THE BOARD OF REGENTS

**SUBJECT:** WSU Health Sciences Spokane, SP3NW 501c3 under the WSU Foundation

**PROPOSED:** That the Board of Regents approve the SP3NW as a 501c3 under the WSU Foundation.

**SUBMITTED BY:** Daryll DeWald, Vice President/Chancellor WSU Health Sciences

**SUPPORTING INFORMATION:** WSU's Land-grant workforce development mission of practical education encompasses economic impact on municipalities, counties and our state. Therefore, we have established goals to work at the nexus of education, research and economic development. In order to achieve these goals, we are developing a plan to incorporate a business incubator to help facilitate and expand our positive economic impact.

The business incubator (sp3nw) will be located on the WSU Health Science campus in Spokane and will enhance WSU intellectual property (IP) development and commercialization across the WSU System via licensing of WSU IP from WSU Office of Commercialization (OC) for start-up company development under the sp3nw umbrella. The goal of incorporating the incubator as an entity within the WSU Foundation is to provide more effective governance and business connectivity. The plan is then to develop a rational and self-sustaining incubator network across the WSU System. When incorporated, the sp3nw incubator will exist external to WSU and function in partnership with WSU OC within the Office of Research in advancing WSU IP into the commercial sector. WSUHS is currently working through due diligence items that are necessary to complete before moving forward with the incorporation of the sp3nw incubator, which includes the creation of MOU's, Operating Agreements and/or other documents to be executed between sp3nw and the University where University resources will be utilized to support SP3NW.

**ACTION ITEM #2**  
Athletics Budget Transfers for  
FY2021  
(Stacy Pearson/Pat Chun)

June 4, 2021

TO ALL MEMBERS OF THE BOARD OF REGENTS

**SUBJECT:** Fiscal Year 2021 Transfers to Cover Cumulative Athletic Department Deficit

**PROPOSED:** That the WSU Board of Regents approve transfers necessary at FY2021 year-end to cover the deficit balance.

**SUBMITTED BY:** Stacy Pearson, CFO and Vice President for Finance & Administration  
Pat Chun, Athletics Director

**SUPPORTING INFORMATION:** Revised Code of Washington 28B.15.120 requires certain actions of state college and university boards related to the budgets of intercollegiate athletics programs. The statute provides that any transfers necessary at FY2021 year-end to cover the deficit balance be approved by the Board.

The following schedule outlines the expected transfers that will be made to cover the deficit (based on fund balances as of May 2021).

<b>Washington State University</b>	
<b>Estimated Athletics Transfers at FY2021 Year End</b>	
Projected as of May 2021	
<b>Projected Cumulative Athletics Deficit - Provided to the Board in May 2021 (a)</b>	<b>(77.3)</b>
Estimated Transfers to Offset Deficit	
Savings from Fall 2020 Debt Refinancing	(11.0)
Housing and Dining	(41.8)
Parking and Transportation	(4.0)
Misc. Auxiliaries and Self-Sustaining Activities	(18.0)
Internal Service Funds	(2.5)
<b>Total</b>	<b>(77.3)</b>
<i>(a) After offset from \$35.6 million financing approved by the Board in May 2021</i>	

The transfers are booked at year end to close the fund balance in athletics to zero, and recorded as a due to the university obligation. At the start of the fiscal year, the transfers are reversed, so the cumulative deficit is properly and accounted from year to year.

## **ACTION ITEM #3**

### **OneWSU – Approval of Concept and Direction (Kirk H. Schulz)**

June 4, 2021

TO ALL MEMBERS OF THE BOARD OF REGENTS

**SUBJECT:** Approval of the OneWSU concept and direction.

**PROPOSED:** That the WSU Board of Regents approve the OneWSU concept and direction and delegate authority to the President or designee to implement WSU system changes

**SUBMITTED BY:** Kirk H. Schulz, President

**SUPPORTING INFORMATION:** In September 2020, the Regents formally accepted the strategic goals and initiatives for the President for 2021-22, which included the development of an action plan to further define WSU system functions and responsibilities for leadership.

Accordingly, the President and Provost have engaged leadership and the WSU community in the development of the OneWSU concept, one important aspect of which is the use of vice president titles to refer to system-level responsibilities and chancellor titles to refer to campus-level responsibilities.

Because these changes, and the appointment of a Pullman campus chancellor, constitute significant modifications to the university leadership structure, Regents' approval of the OneWSU concept and direction is requested as well as a broad delegation of authority to the President or designee to carry out these and other related changes. The OneWSU concept is evolving; thus, the requested delegation of authority is intended to be sufficiently broad to allow the President or designee to exercise discretion in finalizing and implementing system changes. The President will report back to the Regents regularly regarding their progress.

# BOARD OF REGENTS

## Approve of OneWSU Concept and Direction and Delegation of Authority to Implement System Changes

### Resolution #210604-641

WHEREAS, RCW 28B.30.095 vests the management of Washington State University in the Board of Regents of Washington State University, and

WHEREAS, RCW 28B.10.528 gives the Board of Regents authority to delegate by resolution to the President of the University, or designee, powers and duties vested in or imposed upon the Board by law, and

WHEREAS, in September 2020, the Regents formally accepted the strategic goals and initiatives for the President for 2021-22, which included the development of an action plan to further define WSU system functions and responsibilities for leadership, and

WHEREAS, the President and Provost have engaged WSU leadership and the WSU community in the ongoing development of the OneWSU concept, one important aspect of which is the use of vice president titles to refer to system-level responsibilities and chancellor titles to refer to campus-level responsibilities, and

WHEREAS, because these changes, and the appointment of a Pullman campus chancellor, constitute significant modifications to the university leadership structure, Regents' approval of the OneWSU concept and direction has been requested, as well as a broad delegation of authority to the President or designee to carry out these and other related changes, and

WHEREAS, the OneWSU concept is evolving; therefore, this delegation of authority is intended to be sufficiently broad to allow the President or designee to exercise discretion in finalizing and implementing system changes.

NOW, THEREFORE, BE IT RESOLVED that the Washington State University Board of Regents approves the OneWSU concept and direction, and hereby delegates authority to the President or designee to continue to develop the OneWSU concept and to make changes in the WSU leadership structure. ~~and to implement system and leadership changes accordingly.~~ The President shall report back to the Regents regularly regarding progress on this initiative.

DATED this 4th day of June, 2021.

---

Chair, Board of Regents

---

Secretary, Board of Regents